

**Millbrook First Nation**  
**Consolidated Financial Statements**  
*March 31, 2022*

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## **Management's Responsibility**

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To the Members of Millbrook First Nation

The accompanying consolidated financial statements of Millbrook First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Millbrook First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Executive Director



CFO

September 28th, 2023

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## Independent Auditor's Report

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To the Members of Millbrook First Nation:

### Qualified Opinion

We have audited the consolidated financial statements of Millbrook First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2022, and the consolidated statements of operations, accumulated surplus, changes in net financial assets (net debt), cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the effect of the matter described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2022, and the results of its consolidated operations, changes in its consolidated net financial assets (net debt) and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Qualified Opinion

Canadian Public Sector Accounting Standards requires that budget information be presented on the consolidated statements of operations and on the statement of changes in net debt. The First Nation has not presented this information.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.  
Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Truro, Nova Scotia

September 28, 2023

*MNP LLP*

Chartered Professional Accountants

**Millbrook First Nation**  
**Consolidated Statement of Financial Position**  
*As at March 31, 2022*

	2022	2021
<b>Financial assets</b>		
Cash and cash equivalents	3,968,446	16,470,111
Restricted cash (Note 3)	13,291,900	12,350,979
Accounts receivable (Note 4)	6,166,362	3,733,312
Inventory for resale	512,058	175,960
Funds held in trust (Note 5)	1,349,171	625,759
Loans receivable (Note 6)	10,817,947	11,348,430
Investments in partnerships (Note 7)	2,222,821	3,121,145
Investments (Note 8)	699,650	699,651
<b>Total financial assets</b>	<b>39,028,355</b>	<b>48,525,347</b>
<b>Liabilities</b>		
Line of credit (Note 9)	-	2,905,000
Accounts payable and accruals (Note 10)	7,643,461	5,288,984
Term loans due on demand (Note 11)	360,988	491,727
Deferred revenue (Note 12)	333,884	258,800
Capital reserve (Note 6)	329,139	276,773
Long-term debt (Note 13)	35,561,213	37,374,016
<b>Total financial liabilities</b>	<b>44,228,685</b>	<b>46,595,300</b>
<b>Net financial assets (net debt)</b>	<b>(5,200,330)</b>	<b>1,930,047</b>
<b>Commitments (Note 20)</b>		
<b>Contingencies (Note 21)</b>		
<b>COVID-19 (Note 23)</b>		
<b>Subsequent events (Note 27)</b>		
<b>Non-financial assets</b>		
Tangible capital assets (Schedule 1)	77,328,293	59,472,661
Prepaid expenses	252,180	212,987
Fishing licenses and permits (Note 14)	6,676,978	6,051,978
<b>Total non-financial assets</b>	<b>84,257,451</b>	<b>65,737,626</b>
<b>Accumulated surplus (Note 15)</b>	<b>79,057,121</b>	<b>67,667,673</b>

Approved on behalf of the Council

\_\_\_\_\_  
Chief

\_\_\_\_\_  
Councillor

**Millbrook First Nation**  
**Consolidated Statement of Operations**  
*For the year ended March 31, 2022*

	<i>Schedules</i>	<b>2022</b>	2021
<b>Revenue</b>			
Indigenous Services Canada		<b>25,567,053</b>	14,198,916
M'ikmaq Employment Training Secretariat		<b>1,357,821</b>	576,120
Canada Mortgage and Housing Corporation		<b>386,376</b>	387,219
Additional government funding		<b>722,617</b>	2,638,717
Fisheries operations		<b>10,739,237</b>	6,193,470
Gaming <i>(Note 16)</i>		<b>7,232,539</b>	7,695,481
Retail		<b>10,854,315</b>	9,448,689
Rental income		<b>5,075,979</b>	4,757,904
Taxation		<b>819,064</b>	956,545
Earnings (loss) from investment in partnerships		<b>(345,017)</b>	(341,410)
Interest income		<b>1,052,326</b>	1,173,912
Land lease		<b>623,982</b>	518,181
Other revenue		<b>1,653,350</b>	530,044
1919 Land Claim Compensation <i>(Note 22)</i>		<b>-</b>	20,348,251
		<b>65,739,642</b>	69,082,039
<b>Program expenses</b> <i>(Schedule 2)</i>			
Administration	4	<b>12,945,364</b>	12,315,432
Social Services	5	<b>4,144,607</b>	4,045,508
Education	6	<b>5,365,220</b>	4,858,872
Health	7	<b>2,891,591</b>	2,506,288
Operating and Maintenance	8	<b>3,124,935</b>	1,784,963
Housing	9	<b>1,837,208</b>	1,706,065
Rental	10	<b>1,361,608</b>	1,425,126
First Nation Economic Development	11	<b>5,657,391</b>	5,313,752
Gaming	12	<b>865,362</b>	573,046
Treaty Enterprises	13	<b>3,269,858</b>	2,932,253
Fisheries	14	<b>6,409,254</b>	4,604,916
Tobacco	15	<b>7,290,080</b>	6,453,766
1919 Land Claim Trust	17	<b>-</b>	5,820,000
		<b>55,162,478</b>	54,339,987
<b>Surplus before other items</b>		<b>10,577,164</b>	14,742,052
<b>Other income (expense)</b>			
Gain on disposal of capital assets		<b>812,284</b>	426,913
Impairment of investments <i>(Note 8)</i>		<b>-</b>	(562,691)
		<b>812,284</b>	(135,778)
<b>Surplus</b>		<b>11,389,448</b>	14,606,274
<b>Accumulated surplus, beginning of year</b>		<b>67,667,673</b>	53,061,399
<b>Accumulated surplus, end of year</b>		<b>79,057,121</b>	67,667,673

*The accompanying notes are an integral part of these financial statements*

**Millbrook First Nation**  
**Consolidated Statement of Changes in Net Financial Assets (Net Debt)**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Annual surplus</b>	<b>11,389,448</b>	14,606,274
Purchases of tangible capital assets	<b>(21,991,104)</b>	(10,480,938)
Amortization of tangible capital assets	<b>4,135,472</b>	4,239,863
Gain on sale of tangible capital assets	<b>(812,284)</b>	(426,913)
Proceeds of disposal of tangible capital assets	<b>812,284</b>	568,132
Purchase of fishing permit	<b>(625,000)</b>	(806,978)
	<b>(18,480,632)</b>	(6,906,834)
Acquisition of prepaid expenses	<b>(39,193)</b>	(61,235)
<b>Increase (decrease) in net financial assets</b>	<b>(7,130,377)</b>	7,638,205
<b>Net financial assets (net debt), beginning of year</b>	<b>1,930,047</b>	(5,708,158)
<b>Net financial assets (net debt), end of year</b>	<b>(5,200,330)</b>	1,930,047

*The accompanying notes are an integral part of these financial statements*



**Millbrook First Nation**  
**Consolidated Statement of Cash Flows**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating activities</b>		
Surplus	11,389,448	14,606,274
Non-cash items		
Amortization	4,135,472	4,239,863
Gain on disposal of capital assets	(812,284)	(426,913)
Earnings from investment in partnerships	345,017	341,410
Valuation loss on investments	-	562,691
	<b>15,057,653</b>	<b>19,323,325</b>
Changes in working capital accounts		
Accounts receivable	(2,433,051)	60,845
Inventory for resale	(336,096)	(97,857)
Prepaid expenses	(39,193)	(61,235)
Accounts payable and accruals	2,354,477	2,762,700
Deferred revenue	75,084	(16,413)
	<b>14,678,874</b>	<b>21,971,365</b>
<b>Financing activities</b>		
Advances of long-term debt	978,015	7,068,766
Repayment of long-term debt	(2,790,818)	(2,873,416)
Repayment of term loans due on demand	(130,739)	(73,495)
Change in capital reserve	52,366	28,664
Net advance (repayment) of line of credit	(2,905,000)	(2,095,000)
	<b>(4,796,176)</b>	<b>2,055,519</b>
<b>Capital activities</b>		
Purchases of tangible capital assets	(21,991,104)	(10,480,938)
Proceeds of disposal of tangible capital assets	812,284	568,132
	<b>(21,178,820)</b>	<b>(9,912,806)</b>
<b>Investing activities</b>		
Investments in partnerships	-	(2,779,454)
Distributions from investments	553,307	1,038,734
Change in funds held in trust	(723,412)	(148,024)
Repayments of loan receivable	530,483	518,200
Increase in restricted cash	(940,921)	(7,732,008)
Purchase of fishing license	(625,000)	(806,978)
	<b>(1,205,543)</b>	<b>(9,909,530)</b>
<b>Increase (decrease) in cash resources</b>	<b>(12,501,665)</b>	<b>4,204,548</b>
<b>Cash resources, beginning of year</b>	<b>16,470,111</b>	<b>12,265,563</b>
<b>Cash resources, end of year</b>	<b>3,968,446</b>	<b>16,470,111</b>

The accompanying notes are an integral part of these financial statements

**1. Operations**

The Millbrook First Nation (the "First Nation") is located in the province of Nova Scotia, and provides various services to its members. Millbrook First Nation includes the Nation's members, government and all related entities that are accountable to the Nation and are controlled by the Nation.

**2. Significant accounting policies**

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards. These consolidated financial statements have been prepared using the following significant accounting policies:

***Reporting entity***

The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity, except for First Nation business entities. Trusts administered on behalf of third parties by Millbrook First Nation are excluded from the First Nation reporting entity.

The First Nation has consolidated the assets, liabilities, revenue and expenses of its principal operating entities, which are both incorporated and unincorporated. The unincorporated entities are as follows:

- Millbrook Band Council which reports the general activities of the First Nation including Administration, Social Services, Education, Health, Operating and Maintenance and Trust Fund.
- Millbrook Band Housing Projects which reports the social housing assets of the First Nation, together with related activities.
- Millbrook Tobacco Store which reports on the First Nation's retail tobacco store operations.
- Millbrook Rental Authority which provides on-reserve housing to members.
- Millbrook Gaming Commission which reports the First Nation's gaming activities.
- Millbrook Treaty Gas operation which reports the First Nation's retail commercial operations.
- Millbrook First Nation Aboriginal Fisheries which reports the First Nation's commercial fishing operations.

Incorporated and unincorporated business entities, which are controlled by Millbrook Band Council are included in the consolidated financial statements. These are:

- 3031611 Nova Scotia Limited (Land holding)
- 3050587 Nova Scotia Limited (Sheet Harbour wharf)
- 3051802 Nova Scotia Limited (Aquaculture)
- 3051803 Nova Scotia Limited (Caldwell Glen apartments)
- 3061881 Nova Scotia Limited (Joggins Wharf)
- 3151517 Nova Scotia Limited (Mill Mel partnership holding)
- 3336402 Nova Scotia Limited (Hampton Inn holding)
- 3288180 Nova Scotia Limited (Millbrook Cultural & Heritage Centre)
- 3288613 Nova Scotia Limited (Millbrook Finance Authority)
- 3043339 Nova Scotia Limited (Von Dutch Marine)
- 3269804 Nova Scotia Limited (Truro Millbrook Wind Limited Partnership holding)
- 3233312 Nova Scotia Limited (Aquaculture sublease)

**2. Significant accounting policies** *(Continued from previous page)*

- 3310689 Nova Scotia Limited (Cheese Curds & Habaneros franchise)
- 3338113 Nova Scotia Limited (125 Millbrook Ave)
- Mill Mel Residential Developments Partnership
- Millbrook First Nation Economic Development Corporation Limited
- Millbrook Technologies Inc.
- Millbrook First Nation 1919 Land Claim Trust

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific segment.

The Millbrook First Nation Children's Trust is not included in the consolidated financial statements as the trust is administered and controlled by the Trustee for the benefit of members of the Nation and not the Nation itself.

Millbrook First Nation business entities, owned or controlled by the First Nation's Council but not dependent on the First Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- We'Kopekwik Service Hotel Limited Partnership
- Truro Millbrook Wind Limited Partnership

***Basis of presentation***

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

***Asset classification***

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, prepaid expenses, deferred development costs and fishing licenses and permits.

***Net financial assets (net debt)***

The First Nation's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus.

2. **Significant accounting policies** *(Continued from previous page)*

**Segments**

The First Nation conducts its business through thirteen reportable segments: Administration, Social Services, Education, Health, Operating and Maintenance, Housing, Rental, First Nation Economic Development, Gaming, Treaty Gas, Fisheries Tobacco, Trust Fund and 1919 Land Claim. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements. Inter-segment transfers are recorded at their exchange amount.

**Cash and cash equivalents**

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Inventory for resale**

Inventory is valued at the lower of cost and net realizable value and are expensed to cost of sales as the related revenue is recognized. Cost is determined using the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

**Investments**

Investments in entities that are not controlled or jointly controlled by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

Investments of shares of corporations publicly traded and quoted in an active market are recorded at cost less any impairment.

All investments are reviewed by management for impairment and if a decline in the value is considered other than temporary, the investment is written down to reflect the impairment with a charge to income.

**Funds held in Trust**

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in the statement of operations. Trust moneys consist of

- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

**Tangible capital assets**

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

When conditions indicate that a tangible capital asset no longer contributes to the First Nation's ability to provide goods and services, or that the value of future economic benefits associated with a tangible capital asset is less than its net book value, the First Nation reduces the cost of the asset to reflect the decline in its value. Write-downs of tangible capital assets are not reversed.

**2. Significant accounting policies** *(Continued from previous page)*

**Amortization**

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	<i>Method</i>	<i>Rate</i>
Buildings	straight-line	2.5, 4 and 5 %
Buildings	straight-line	15 years
Equipment	declining balance	20-30 %
Equipment	straight-line	10-20 %
Roads	straight-line	4-10 %
Water tower	straight-line	4 %
Computers	straight-line	20 %
Land improvements	straight-line	6.67 %
Boats	straight-line	10 %
Vehicles	declining balance	10-30 %
Wharf	straight-line	5 %

Tangible capital assets related to construction in progress are not amortized until the underlying asset is considered to be in use. Upon completion of the project, the asset is amortized in accordance with the accounting policy consistent with the corresponding asset class.

**Long-lived assets**

Long-lived assets consists of tangible capital assets and purchased fishing licenses and permits. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, does not provide future economic benefits to the Nation. Any impairment is included in surplus for the year.

**Revenue recognition**

**Government Transfers**

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

**Externally restricted revenue**

The First Nation recognizes externally restricted inflows as revenue in the period the resources are used for the purposes specified in accordance with an agreement or legislation. Until this time, the First Nation records externally restricted inflows in deferred revenue.

**Funds held in Ottawa Trust Fund**

Due to measurement uncertainty, revenue related to the receipt of funds held in the Ottawa Trust Fund is recognized when it is received by the Government of Canada.

**Tax revenue**

The First Nation recognizes taxes as assets and revenue when they meet the definition of an asset; are authorized by a legislature, council, or legislative convention; and the taxable event has occurred.

Tax revenue is initially measured at management's best estimate of the amount resulting from the original taxable event in accordance with tax legislation. The related tax receivable is initially recognized at its realizable value at the date of acquisition. At each financial statement date, the First Nation evaluates the tax receivable for collectability and records a valuation allowance to reflect the tax receivable at its net recoverable amount, if necessary.

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**2. Significant accounting policies** *(Continued from previous page)*

**Other revenues**

Rental revenue is recognized in the period it is earned as agreed to by the rental entities and their tenants.

Revenue from business operations are recorded as revenue when earned at the point of sale.

Interest and other revenues are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Net gaming revenue from video lottery net of corresponding direct expenses are recognized at the time of play and are recorded net of commissions and credits paid out. Other gaming revenues are recognized as earned when received or receivable as long as collection is reasonably assured.

***Purchased fishing licenses and permits***

The First Nation records all purchased commercial fishing licenses and permits as intangible assets (See Note 14). All other permits and licenses owned by Millbrook First Nation Aboriginal Fisheries have been granted for a \$nil consideration and therefore have not been capitalized (See Note 14).

***Measurement uncertainty - Use of estimates***

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Investment impairments are based on the net recoverable value of the investment.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be significant. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the years in which they become known.

**3. Restricted cash**

	<b>2022</b>	<b>2021</b>
First Nation Finance Authority ("FNFA") holds a 5% deposit on loans issued to the First Nation as security (see note 13).	<b>481,621</b>	474,338
CMHC Operating reserve	<b>498,916</b>	496,619
CMHC Subsidy surplus	<b>973,803</b>	44,947
CMHC Replacement reserve	<b>1,345,606</b>	1,343,121
1919 Land Claim held in Trust (see note 22)	<b>9,991,954</b>	9,991,954
	<b>13,291,900</b>	12,350,979

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**4. Accounts receivable**

	2022	2021
Trade receivable	2,581,955	2,102,911
Government funding receivable	2,898,168	1,330,850
Members	46,861	106,724
Council members, advances of honorariums	-	11,131
Miscellaneous	639,378	181,696
	6,166,362	3,733,312

**5. Funds held in trust**

Capital and revenue trust monies are transferred to the First Nation when the consent of the Minister of Indigenous Services Canada, with the authorization of the First Nation's Council.

	2022	2021
<b>Capital Trust</b>		
Balance, beginning and end of year	4,349	4,349
<b>Revenue Trust</b>		
Balance, beginning of year	621,410	473,386
Interest	17,885	3,906
Lease revenue	705,527	518,181
Withdrawal - COVID support	-	(374,063)
	1,344,822	621,410
	1,349,171	625,759

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**6. Loans receivable**

Loans receivable consist of the following:

	<i>Principal</i>	<i>Allowance</i>	<b>2022 Net recoverable value</b>	<i>2021 Net recoverable value</i>
Non-interest bearing loan to Millbrook Community Bingo Society, quarterly principal payment of \$13,938, unsecured.	<b>41,807</b>	-	<b>41,807</b>	97,559
8.0% leasehold allowance reimbursement loan to OnX Enterprise Solutions, monthly principal and interest payments of \$69,973, secured by specific equipment to which the receivable relates.	<b>4,001,485</b>	-	<b>4,001,485</b>	4,476,216
4.98% term loan to We'Kopekwitk Service Hotel Limited Partnership, monthly payments of interest only, maturing fiscal 2024, secured by a general security agreement.	<b>6,550,155</b>	-	<b>6,550,155</b>	6,550,155
6.00% demand loan to We'Kopekwitk Service Hotel Limited Partnership, with interest calculated and payable quarterly, no set terms for principal repayment.	<b>224,500</b>	-	<b>224,500</b>	224,500
	<b>10,817,947</b>	-	<b>10,817,947</b>	11,348,430

The First Nation waived principal and interest payments commencing June 1, 2020 on the loans to We'Kopekwitk Service Hotel Limited Partnership as a result of the COVID-19 pandemic. Subsequent to year-end the Limited Partnership resumed payments effective January 1, 2023.

We'Kopekwitk Service Hotel Limited Partnership, is required to pay 3% of the gross revenue on a monthly basis to the First Nation as a capital reserve. The balance of the capital reserve as at March 31, 2022 is \$329,139 (2021 - \$276,773). The Limited Partnership can make an application to have any capital costs associated with the Hotel building reimbursed from this fund. On January 1, 2023 the requirement for capital reserve payments was modified to 4% of gross revenue.



**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**7. Investments in partnerships**

The First Nation has investments in the following entities:

	<i>Opening balance</i>	<i>Purchases / contributions</i>	<i>Share of earnings (loss)</i>	<i>Cash distribution</i>	<i>2022 Closing balance</i>
<b>Business Partnerships – Modified Equity:</b>					
We'Kopekwitk Service Hotel Limited Partnership - 97%	2,798,919	-	(720,054)	-	2,078,865
Truro Millbrook Wind Partnership - 51%	322,226	-	375,033	(553,307)	143,952
	<b>3,121,145</b>	<b>-</b>	<b>(345,021)</b>	<b>(553,307)</b>	<b>2,222,817</b>

	<i>Opening balance</i>	<i>Purchase of shares</i>	<i>Cumulative share of earnings (loss)</i>	<i>Cash distributions</i>	<i>2021 Closing balance</i>
<b>Business Partnerships – Modified Equity:</b>					
We'Kopekwitk Service Hotel Limited Partnership - 97%	792,968	2,779,380	(773,429)	-	2,798,919
Truro Millbrook Wind Partnership - 51%	928,866	-	431,943	(1,038,583)	322,226
	<b>1,721,834</b>	<b>2,779,380</b>	<b>(341,486)</b>	<b>(1,038,583)</b>	<b>3,121,145</b>

The First Nation's investees have a different year-end than March 31, 2022. The First Nation uses the investees' year-end financial statements to account for its investment.

The investment in We'Kopekwitk Service Hotel Limited Partnership was established for the purpose of developing and operating the hotel in a manner which provides long-term returns for the Partners.

The investment in Truro Millbrook Wind Limited Partnership was established for the purpose of developing and operating wind turbines in a manner which provides long-term returns for the Partners.

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**7. Investments in partnerships** (Continued from previous page)

Summary financial information for each business partnership, accounted for using the modified equity method, for their respective year-end is as follows:

	<i>We'Kopekwik Service Hotel Limited Partnership As at December 31, 2021</i>	<i>Truro Millbrook Wind Limited Partnership As at December 31, 2021</i>
<b>Assets</b>		
Cash	349,586	479,361
Accounts receivable	67,477	309,361
Prepaid expenses	117,580	-
Restricted cash	192,433	100,000
Government remittances receivable	211,393	-
Property, plant and equipment	9,305,251	10,875,017
Investment	-	94,020
Inventory	5,598	-
Right of use assets	-	116,114
<b>Total assets</b>	<b>10,249,318</b>	<b>11,973,873</b>
<b>Liabilities</b>		
Accounts payable and accruals	1,484,896	402,720
Lease obligation	-	118,365
Government remittances payable	8,475	-
Promissory note payable	224,500	-
Long-term debt	6,400,847	10,409,358
Current portion of long term debt	229,378	654,958
Current portion of lease liability	-	6,981
Due to related party	-	31
Site restoration	-	99,923
<b>Total liabilities</b>	<b>8,348,096</b>	<b>11,692,336</b>
<b>Net assets</b>	<b>1,901,222</b>	<b>281,537</b>
<b>Total revenue</b>	<b>1,937,407</b>	<b>2,915,322</b>
<b>Total expenses</b>	<b>2,682,805</b>	<b>2,166,073</b>
<b>Net income (loss)</b>	<b>(745,398)</b>	<b>749,249</b>
<b>Net income (loss)</b>	<b>(745,398)</b>	<b>749,249</b>

Principal repayments on long-term debt of the First Nation's business enterprises in each of the next five years assuming all term debt is subject to contractual terms of repayment, are estimated as follows:

	2023	2024	2025	2026	2027	Thereafter	Total
<b>Long-term debt owed by business partnerships</b>							
We'Kopekwik Hotel Service LP	229,378	241,715	254,715	5,864,417	-	-	6,590,225
Truro Millbrook Wind Limited Partnership	654,958	689,502	721,058	747,286	787,191	7,496,983	11,096,978
	<b>884,336</b>	<b>931,217</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,687,203</b>

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**8. Investments**

	<i>Number of shares</i>	<b>2022</b>	2021
Measured at cost:			
Deer Lake Express Hotel Limited	192,000	<b>300,000</b>	300,000
Melford International Terminal Incorporated	250,000	<b>333,105</b>	333,105
Holloway Lodging Real Estate Investment Trust	5,750	<b>11,543</b>	11,543
HEXO Corp (formerly Zenabis Global)	54,727	<b>55,000</b>	55,000
ANSMC Cannabis GP	1	-	1
Beaubassin Mi'Kmaq Wind Management Ltd.	1	<b>1</b>	1
FN Offshore Clam Resource Sharing	1	<b>1</b>	1
		<b>699,650</b>	699,651

On June 1, 2021 Zenabis Global was purchased by HEXO Corp. and the First Nation received 54,727 shares of that Company. During the prior year a valuation loss of \$562,291 was recorded on the investments due to impairment from historic decline in price below cost. The fair market value of the HEXO Corp. investment at March 31, 2022 is \$589,957 however based on value subsequent to year-end the investment has a permanent decrease in value and therefore the impairment loss has not been reversed.

**9. Line of credit**

The First Nation has a consolidated banking agreement with Royal Bank of Canada which provides an operating line of credit of \$5,000,000 (2021 - \$5,000,000) of which \$nil (2021- \$2,905,000) was drawn, renewable on an annual basis, and bearing interest at prime (2021 - prime).

As security, the First Nation has provided a general security agreement with a first ranking security interest in all property of the Band. Band Council resolutions have been provided to authorize specific borrowing.

**10. Accounts payable and accruals**

	<b>2022</b>	2021
Accounts payable and accruals	<b>7,580,120</b>	5,235,837
Employee savings bond deductions	<b>63,341</b>	53,147
		<b>7,643,461</b>
		5,288,984

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**11. Term loans due on demand**

	<b>2022</b>	2021
3.98% RBC term loan repayable on demand, maturing April 2024, principal payments of \$12,272 monthly, secured as described in note 13.	<b>360,988</b>	491,043
RBC mortgage repaid during the year.	-	684
	<b>360,988</b>	491,727

Principal repayments on term loans on demand in each of the next three years

2023	135,344
2024	140,823
2025	84,821

**12. Deferred revenue**

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Amounts recognized as revenue</i>	<i>Balance, end of year</i>
Canada Mortgage and Housing Corporation	<b>15,080</b>	<b>36,912</b>	<b>10,616</b>	<b>41,376</b>
Rent	<b>243,720</b>	<b>97,738</b>	<b>48,950</b>	<b>292,508</b>
	<b>258,800</b>	<b>134,650</b>	<b>59,566</b>	<b>333,884</b>

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**13. Long-term debt**

	<b>2022</b>	2021
4.25% term loan, payable on demand, maturing August 2022, repayable in blended monthly payments of \$12,799, secured as described below.	<b>1,248,167</b>	1,442,819
CMHC mortgages payable in monthly instalments of \$37,836 interest payable between 0.79%-2.68% per annum, due for renewal between September 2022 and May 2027 and maturing between November 2023 and December 2046, secured by a ministerial guarantee by ISC.	<b>5,199,362</b>	4,537,110
Royal Bank of Canada mortgages, bearing interest between 2.94% and 3.26% per annum, repayable in blended monthly payments of \$49,251 maturing December 2025, and is secured by buildings with a net book value of \$6,376,067 and a general assignment of rents and leases.	<b>10,112,726</b>	10,403,599
2.95% First Nations Finance Authority - Bond Series debt, repayable in monthly fixed principal payments of \$26,051 and interest payments of \$20,300, adjusted annually for actuarial adjustments, due for renewal June 1, 2025; secured by revenues of the Millbrook Gaming Commission and 5% deposit on loan (see note 3).	<b>6,630,718</b>	6,986,327
Royal Bank of Canada loans, bearing interest between 2.34% and 4.50% per annum, repayable in blended monthly payments of \$124,921, maturing between January 2023 and December 2025 and secured as described below.	<b>7,401,042</b>	8,565,527
4.1% RBC lease line of credit, maturing January 2023, repayable in monthly instalments of principal and interest of \$56,977 and secured as described below.	<b>4,969,196</b>	5,438,635
	<b>35,561,211</b>	37,374,017

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2023	2,833,467
2024	3,308,182
2025	2,334,484
2026	2,059,282
2027	1,074,816

The Royal Bank of Canada demand loan and term loans are secured by a general security agreement constituting a first ranking security interest in all personal property of the First Nation, a guarantee and postponement of claim of \$25,600,000 from Millbrook First Nation supported by a Band council resolution, assignment of fire insurance and rents on specific properties, leasehold mortgages of \$23,500,000 on specific properties and a letter of undertaking signed by Millbrook First Nation agreeing to cover any debt servicing shortfalls.

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**14. Fishing licenses and permits**

	2022	2021
District 35 Lobster License #111601	2,300,000	2,300,000
District 35 Lobster License #112025	2,300,000	2,300,000
Area 26A Lobster License #006833	625,000	-
Area 23 Snow Crab Allocation Permit #152701	225,000	225,000
Area 23 Snow Crab Allocation Permit #152716	806,978	806,978
Area 24 Snow Crab Allocation Permit #152739	210,000	210,000
Area 24 Snow Crab Allocation Permit #152741	210,000	210,000
	<b>6,676,978</b>	<b>6,051,978</b>

The First Nation records purchased commercial fishing licenses as intangible assets. Any permits that are contributed or obtained in a method other than purchase, have been allocated a value of \$nil and have not been recorded as capital expenditures as a result. These licenses and permits have been disclosed below.

<u>Species</u>	<u>Area</u>	<u># of Tags/Quota</u>
Ground-Fish	Digby	35,000 lbs
Lobster	35-Digby	7 tags
Lobster	32-Sheet Harbour	2 tags
Tuna	Canso	5,000 lbs
Tuna	Pictou/Canso	4 tags

**15. Accumulated Surplus**

The First Nation designates and tracks separately the following funds and reserves in accordance with internal management policies. These funds are designated to assist with fund management and to comply with legislation.

	2022	2021
<b>Operating fund</b>		
Surplus, beginning of year	26,457,972	12,951,743
Annual surplus (deficit)	11,389,448	14,606,277
Tangible capital assets & fishing licenses and permits	(20,048,213)	(999,205)
Trust Fund	(723,411)	(503,117)
Replacement reserve	587,193	277,587
Transfers, net	552,216	124,687
Surplus, end of year	<b>18,215,205</b>	<b>26,457,972</b>
<b>Investment in Tangible assets &amp; Fishing licenses and permits</b>		
Surplus, beginning of year	40,090,472	38,957,957
Amortization	(4,135,472)	(4,239,863)
Additions	22,370,881	10,480,938
Issuance of capital debt	(978,015)	(7,068,766)
Repayment of capital debt	2,790,818	1,968,115
Gain on disposal of capital assets	812,284	426,913
Proceeds on disposal of tangible capital assets	(812,284)	(568,132)
Transfer from (to) operating fund	(700,921)	133,310
Surplus, end of year	<b>59,437,763</b>	<b>40,090,472</b>

**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

**15. Accumulated Surplus** *(Continued from previous page)*

	<b>2022</b>	<b>2021</b>
<b>Trust Fund Equity</b>		
Surplus, beginning of year	<b>625,759</b>	477,736
Land lease	<b>723,411</b>	503,117
Transfer (to) from operating fund	-	(355,094)
Surplus, end of year	<b>1,349,170</b>	625,759
<b>Replacement Reserve Fund</b>		
Surplus, beginning of year	<b>493,471</b>	673,962
Withdrawals from Replacement Reserve, net of interest income	<b>(587,193)</b>	(277,587)
Transfer from operating fund	<b>148,705</b>	97,096
Surplus, end of year	<b>54,983</b>	493,471

The operating fund represents amounts available to offset future operational revenue requirements. The investment in tangible capital assets fund represents amounts available to finance capital projects. The trust fund equity represents funds held in trust by the Government of Canada for land leasing transactions. The replacement reserve fund represents amounts set aside under the terms of the agreement with CMHC to ensure repair and maintenance of buildings financed by CMHC.

**16. Gaming revenues, net**

	<b>2022</b>	<b>2021</b>
VLT Cash in	<b>34,485,026</b>	34,444,510
VLT Cash out	<b>(27,269,307)</b>	(26,867,207)
Commission to vendors	<b>(1,592,160)</b>	(1,478,921)
Province of Nova Scotia Gaming Agreement	<b>136,754</b>	37,741
Other lottery revenues	<b>1,472,226</b>	1,559,358
Surplus, end of year	<b>7,232,539</b>	7,695,481

**17. Replacement reserve**

Under agreements with Canada Mortgage and Housing Corporation (CMHC) the Nation established the following:

- A replacement reserve has been established for replacement of capital equipment and for major repairs to the houses. At March 31, 2022, \$54,983 (2021 - \$543,471) has been set aside to fund this reserve. The unfunded portion at March 31, 2022 was \$nil (2021 - \$nil).
- A subsidy surplus reserve established by retaining excess federal assistance payments received for Post 1996 housing projects. Reserve funds may be used to meet future subsidy requirements of income tested occupants, over and above the maximum federal assistance. At March 31, 2022, \$797,316 (2021 - \$639,1674) has been set aside to fund this reserve. The unfunded portion at March 31, 2022 was \$294,550 (2021 - \$142,548).

In accordance with terms of the agreements, CMHC reserve moneys must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

**18. Millbrook First Nation Children's Trust**

The First Nation established trust accounts to control member allowances for children under the age of nineteen. The principal and interest are held in trust by an independent financial institution. Upon turning nineteen years of age, the principal and accumulated interest are paid to the individual Band member. The fair value of the investments held in Trust as at March 31, 2022 is \$8,915,655 (2021 - \$18,397,762).

**19. Retirement service awards**

The First Nation has a policy which provides its Chief and Council members, upon retirement an award in recognition of service, equal to \$1,000 for each year of service for Chief and Council. The liability at March 31, 2022 is \$326,000 (2021 - \$617,000).

During the year, the First Nation paid out retirement allowances of \$304,000 (2021 - nil).

**20. Commitments**

On August 1, 1987, the First Nation entered into a tuition agreement with Chignecto-Central Regional School Board respecting the provision of education services to Indigenous children. The cost to the First Nation is based on the net operating expenditures of the school board prorated by the Indigenous student ratio enrolment in the schools administered by the School Board.

During 2018, the First Nation signed a franchise agreement to own and operate a franchised restaurant. Under the terms of the agreement, the Band is required to pay a monthly royalty fee to the franchiser of 5% of gross sales for the immediately preceding month. This royalty fee is required for the duration of the franchise agreement.

Additionally, the Nation entered into agreements with a contractor to complete building projects with a contract value of \$32,119,638. Subsequent to year-end, the First Nation entered into two separate financing facilities with the Royal Bank of Canada for these projects. The Nation entered into a \$10,000,000 non-revolving term facility, bearing interest at prime, with interest payments only payable monthly. This loan matures in January 2023. The Nation also entered into a \$13,650,000 term loan, bearing interest at a fixed rate of 5.32%, amortized over 30 years, renewing in July 2025.

**21. Contingencies**

The First Nation entered into a ten year funding agreement with Indigenous Services Canada, effective April 1, 2019, to be renewed April 1, 2029. These funds are to be used to provide certain programs and services to band members and recipients as defined in the agreement.

The First Nation has entered into contribution agreements with various government departments. Funding received under these contribution agreements are subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

One of the First Nation's incorporated companies has provided a guarantee of \$67,800 for an outstanding loan of Amherst 8 Motel Limited.

The First Nation may, from time to time, be involved in legal proceedings, claims and litigation that arise in the normal course of business, which the First Nation believes would not reasonably be expected to have a material adverse effect on its financial position.



**Millbrook First Nation**  
**Notes to the Consolidated Financial Statements**  
*For the year ended March 31, 2022*

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**22. 1919 Land Claim**

On April 24, 2020 the 1919 Land Claim was settled with the Government of Canada. As a result, the First Nation received compensation of \$20,358,251 to the Millbrook First Nation Band 1919 Land Claim Trust in accordance with the trust settlement agreement. The First Nation used the proceeds as shown below, with the balance remaining in the Trust for future developments.

Compensation received	20,348,251
Repayment of promissory note	(1,016,838)
	<hr/> 19,331,413
Legal expenses	(2,053,459)
Band member payments of \$3,000 per member	(4,344,000)
Children's Trust payment \$3,000 per minor	(1,476,000)
	<hr/> 11,457,954

During the prior year, \$9,991,954 was transferred to the trust for the 1919 Land Claim with the remaining \$1,476,000 to be transferred at a later date.

**23. COVID-19**

*Impact on operations of COVID-19 (coronavirus)*

In early March 2020, the impact of the global outbreak of COVID-19 (coronavirus) began to have a significant impact on businesses through the restrictions put in place by the Canadian, provincial, Indigenous and municipal governments regarding travel, business operations and isolation/quarantine orders.

Despite the impact of COVID-19, the First Nation continued to operate as it is in an essential service sector. Some segments of the First Nation's were impacted, such as Economic Development and Gaming due to restrictions in place in the prior year affecting revenue generation.

**24. Economic dependence**

Millbrook First Nation receives a significant portion of its revenue from Indigenous Services Canada as a result of Treaties entered into with the Government of Canada. These treaties are administered by Indigenous Services Canada under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

**25. Compliance with authorities**

The First Nation is required to make its financial statements publicly available and submit its financial statements to Indigenous Services Canada by July 29, 2022. As the audit report date is dated after July 29, 2022, the First Nation is in breach of this requirement. The possible effect of this breach has not yet been determined.

**26. Comparative figures**

Certain comparative figures have been reclassified to conform with current year's presentation.

**27. Subsequent events**

Subsequent to year-end the First Nation received a non-revolving term loan of \$10,000,000, bearing interest at Royal bank prime, with interest only payments until March 31, 2023. This loan was converted into a \$8,000,000 term facility and a \$1,775,000 term facility on May 16, 2023.

The \$8,000,000 non-revolving term facility bears interest at 5.15%, repayable in monthly instalments of principal and interest of \$47,484. The \$1,775,000 non-revolving term facility bears interest at 5.15%, repayment in monthly instalments of principal and interest of \$10,536. Both facilities are secured by an assignment of rents and a guarantee and postponement of claim in the amount of \$9,775,000 signed by Millbrook First Nation and a certificate of insurance evidencing fire and other perils coverage for the buildings.

In addition to the above, on September 9, 2022, the Nation received a mortgage of \$13,650,000, bearing interest at 5.78%, repayable in monthly instalments of \$79,325, maturing in September 2024. The facility is secured by a first charge on a specific property of the Nation in the amount of \$13,650,000 and assignment of rents and leases from the property.

In June 2023, the First Nation ceased operating 3310689 Nova Scotia Limited, Cheese Curds and Habemaros restaurant and turned over restaurant operations to the franchisor. The Nation continues to own the building and has signed a lease agreement with Chef Inspired, the franchisor.

**Millbrook First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

*For the year ended March 31, 2022*

	<i>Buildings</i>	<i>Equipment</i>	<i>Roads</i>	<i>Water tower</i>	<i>Land</i>	<i>Computers</i>	<i>Subtotal</i>
<b>Cost</b>							
Balance, beginning of year	105,850,255	6,591,404	8,710,850	1,998,798	2,019,275	336,875	125,507,457
Acquisition of tangible capital assets	1,842,596	211,825	-	-	2,540,100	9,753	4,604,274
Construction-in-progress	21,815,705	-	1,101,941	-	-	-	22,917,646
Disposal of tangible capital assets	-	(15,111)	-	-	-	-	(15,111)
Construction costs prior year	(5,677,702)	-	-	-	-	-	(5,677,702)
<b>Balance, end of year</b>	<b>123,830,854</b>	<b>6,788,118</b>	<b>9,812,791</b>	<b>1,998,798</b>	<b>4,559,375</b>	<b>346,628</b>	<b>147,336,564</b>
<b>Accumulated amortization</b>							
Balance, beginning of year	53,798,762	5,516,064	7,021,528	1,357,594	-	330,087	68,024,035
Annual amortization	3,296,798	289,989	184,482	79,952	-	6,416	3,857,637
Accumulated amortization on disposals	-	(15,111)	-	-	-	-	(15,111)
<b>Balance, end of year</b>	<b>57,095,560</b>	<b>5,790,942</b>	<b>7,206,010</b>	<b>1,437,546</b>	<b>-</b>	<b>336,503</b>	<b>71,866,561</b>
<b>Net book value of tangible capital assets</b>	<b>66,735,294</b>	<b>997,176</b>	<b>2,606,781</b>	<b>561,252</b>	<b>4,559,375</b>	<b>10,125</b>	<b>75,470,003</b>
	2021						
Net book value of tangible capital assets	52,051,493	1,088,831	1,689,322	641,204	2,019,275	6,788	57,496,913

**Millbrook First Nation**  
**Schedule 1 - Consolidated Schedule of Tangible Capital Assets**

*For the year ended March 31, 2022*

	<i>Subtotal</i>	<i>Land improvements</i>	<i>Boats</i>	<i>Vehicles</i>	<i>Wharf</i>	<i>2022</i>	<i>2021</i>
<b>Cost</b>							
Balance, beginning of year	125,507,457	401,940	4,619,967	1,010,822	1,531,600	133,071,786	123,038,903
Acquisition of tangible capital assets	4,604,274	-	-	71,228	-	4,675,502	4,747,332
Construction-in-progress	22,917,646	-	-	-	-	22,917,646	5,756,105
Disposal of tangible capital assets	(15,111)	-	-	-	-	(15,111)	(470,554)
Construction costs prior year	(5,677,702)	-	-	-	-	(5,677,702)	-
<b>Balance, end of year</b>	<b>147,336,564</b>	<b>401,940</b>	<b>4,619,967</b>	<b>1,082,050</b>	<b>1,531,600</b>	<b>154,972,121</b>	<b>133,071,786</b>
<b>Accumulated amortization</b>							
Balance, beginning of year	68,024,035	401,940	2,987,390	926,358	1,259,402	73,599,125	69,666,104
Annual amortization	3,857,637	-	86,276	39,051	76,850	4,059,814	4,269,916
Accumulated amortization on disposals	(15,111)	-	-	-	-	(15,111)	(336,895)
<b>Balance, end of year</b>	<b>71,866,561</b>	<b>401,940</b>	<b>3,073,666</b>	<b>965,409</b>	<b>1,336,252</b>	<b>77,643,828</b>	<b>73,599,125</b>
<b>Net book value of tangible capital assets</b>	<b>75,470,003</b>	<b>-</b>	<b>1,546,301</b>	<b>116,641</b>	<b>195,348</b>	<b>77,328,293</b>	<b>59,472,661</b>
	2021						
Net book value of tangible capital assets	57,496,913	(13,491)	1,632,577	84,464	272,198	59,472,661	

**Millbrook First Nation**  
**Schedule 2 - Consolidated Schedule of Expenses by Object**  
*For the year ended March 31, 2022*

	2022	2021
<b>Consolidated expenses by object</b>		
ATM fees	4,498	18,674
Administration	68,879	73,057
Advertising	72,661	27,313
Amortization	4,135,472	4,239,863
Atlantic Lottery	639,472	408,680
Bad debts	464,622	59,195
Band housing repairs and maintenance	991,294	202,571
Bank charges and interest	787,394	733,162
Chief and council	706,492	692,767
Community events	321,058	206,704
Early childhood education	124,706	98,243
Economic	60,295	48,303
Elections	44,609	11,883
Franchising royalty	43,343	29,861
Funeral	31,585	1,950
General Dynamics	37,049	130,265
Insurance	427,645	359,494
Interest on long-term debt	1,177,289	1,057,629
Jordan's Principle	190,601	180,458
Land compensation	-	1,899,496
Laundry and cleaning	17,133	12,593
Management fees	103,128	99,088
Medical	765,879	607,932
Medical supplies and prescriptions	32,966	16,579
Miscellaneous	141,663	101,374
Office rent	10,875	10,875
Office supplies	369,089	382,029
Outreach	477,825	497,872
Post secondary tuition	1,683,166	1,621,046
Power Center - Common area	47,478	49,509
Power Center - General operating	243,057	78,539
Professional development	90,142	8,970
Professional fees	1,392,565	1,598,977
Property tax	529,008	532,881
Provincial school fees	1,526,506	1,440,066
Purchases	7,233,927	6,381,536
RCMP building	367,604	433,329
Rent	729,631	714,389
Repairs and maintenance	3,915,656	2,824,642
Salaries and benefits	13,303,601	10,368,167
Security	279,021	219,947
Social assistance	3,996,788	3,905,190
Sport and activity funds	230,107	170,643
Student expenses	332,040	437,835
Supplies	100,000	68,651
Telephone	107,395	77,431
Training	725	1,073
Transportation	213,559	144,503
Travel	38,130	34,680
Treaty credit	5,183,922	9,728,343
Utilities	718,001	603,792
Vessel operating costs	652,927	687,938
	<b>55,162,478</b>	<b>54,339,987</b>

**Millbrook First Nation**  
**Schedule 3 - Consolidated Summary Schedule of Revenue and Expenses by Segment**

*For the year ended March 31, 2022*

	<i>Schedule #</i>	<i>ISC Revenue</i>	<i>Other Revenue</i>	<i>Funds Held in Trust</i>	<i>Total Revenue</i>	<i>Total Expenses</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>	<i>Prior Year Surplus (Deficit)</i>
<b>Segment Schedules</b>									
Administration	4	11,598,514	3,994,062	-	15,592,576	12,945,364	4,814,934	7,462,146	1,726,370
Social Services	5	5,216,964	-	-	5,216,964	4,144,607	-	1,072,357	670,800
Education	6	5,618,304	-	-	5,618,304	5,365,220	-	253,084	(491,600)
Health	7	2,963,672	-	-	2,963,672	2,891,591	-	72,081	(1,056,915)
Operating and Maintenance	8	169,599	-	-	169,599	3,124,935	-	(2,955,336)	(1,627,242)
Housing	9	-	1,089,905	-	1,089,905	1,837,208	-	(747,303)	(651,896)
Rental	10	-	1,526,353	-	1,526,353	1,361,608	-	164,745	11,196
First Nation Economic Development	11	-	3,808,661	-	3,808,661	5,657,391	-	(1,848,730)	(1,631,749)
Gaming	12	-	5,760,313	-	5,760,313	865,362	(4,894,951)	-	2,906
Treaty Enterprises	13	-	2,006,574	-	2,006,574	3,269,858	-	(1,263,284)	(418,732)
Fisheries	14	-	11,774,271	-	11,774,271	6,409,254	-	5,365,017	3,789,032
Tobacco	15	-	10,400,752	-	10,400,752	7,290,080	-	3,110,672	2,663,065
Trust Fund	16	-	-	623,982	623,982	-	80,017	703,999	163,088
1919 Land Claim Trust	17	-	-	-	-	-	-	-	11,457,954
		25,567,053	40,360,891	623,982	66,551,926	55,162,478	-	11,389,448	14,606,277

**Millbrook First Nation**  
**Administration**

**Schedule 4 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	2022	2021
<b>Revenue</b>		
Indigenous Services Canada	11,598,514	3,508,242
Mi'kmaq Employment & Training Secretariat	1,357,821	576,120
Canada Mortgage and Housing Corporation	15,000	32,073
Additional government funding	112,033	89,708
Taxation	819,064	908,914
Rental income	108,457	281,296
Interest income	14,983	43,618
Other revenue	1,566,704	178,961
	<b>15,592,576</b>	<b>5,618,932</b>
<b>Expenses</b>		
Advertising	9,332	-
Amortization	635,544	789,187
Bad debts	316,802	43,696
Bank charges and interest	662,393	598,478
COVID-19	348,691	414,037
Chief and council	706,492	690,067
Community events	7,800	-
Economic	60,295	48,303
Elections	44,609	11,883
Insurance	18,188	87,361
Jordan's Principle	1,538	-
Land compensation (Note 27)	-	1,899,496
Miscellaneous	79,816	23,432
Office supplies	245,653	217,178
Professional development	88,599	8,910
Professional fees	1,074,556	1,208,212
Property tax	356,288	357,909
Repairs and maintenance	665,667	256,353
Salaries and benefits	2,036,492	1,447,128
Security	171,130	122,325
Travel	12,523	12,723
Treaty credit	5,183,922	3,908,343
Utilities	219,034	170,411
	<b>12,945,364</b>	<b>12,315,432</b>
<b>Surplus (deficit) before other items</b>	<b>2,647,212</b>	<b>(6,696,500)</b>
<b>Other expense</b>		
Valuation loss on investments (Note 8)	-	(562,691)
<b>Transfers between programs</b>		
Transfer from Gaming	4,894,951	5,560,171
Transfer from (to) Trust	(80,017)	355,093
Transfer from 1919 Land Claim	-	3,070,297
	<b>4,814,934</b>	<b>8,985,561</b>
<b>Surplus</b>	<b>7,462,146</b>	<b>1,726,370</b>

**Millbrook First Nation**  
**Social Services**  
**Schedule 5 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>5,216,964</b>	4,716,308
<b>Expenses</b>		
Salaries and benefits	<b>147,819</b>	140,318
Social assistance	<b>3,996,788</b>	3,905,190
	<b>4,144,607</b>	4,045,508
<b>Surplus</b>	<b>1,072,357</b>	670,800



**Millbrook First Nation**  
**Education**

**Schedule 6 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	2022	2021
<b>Revenue</b>		
Indigenous Services Canada	5,618,304	4,367,272
<b>Expenses</b>		
Early childhood education	124,706	98,243
Jordan's Principle	189,063	180,458
Miscellaneous	22,249	4,967
Post secondary tuition	1,683,166	1,621,046
Professional development	1,543	60
Professional fees	-	14,450
Provincial school fees	1,526,506	1,440,066
Salaries and benefits	1,173,497	851,105
Student expenses	332,040	437,835
Supplies	99,323	66,584
Transportation	213,127	144,058
	<b>5,365,220</b>	<b>4,858,872</b>
<b>Surplus (deficit)</b>	<b>253,084</b>	<b>(491,600)</b>

**Millbrook First Nation  
Health**

**Schedule 7 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Indigenous Services Canada	<b>2,963,672</b>	1,449,373
<b>Expenses</b>		
Community events	<b>105,976</b>	62,950
Funeral	<b>31,585</b>	1,950
Medical	<b>765,879</b>	607,932
Medical supplies and prescriptions	<b>32,966</b>	16,579
Office supplies	<b>23,254</b>	39,112
Outreach	<b>477,825</b>	497,872
Repairs and maintenance	<b>254,831</b>	251,825
Salaries and benefits	<b>1,085,909</b>	946,750
Supplies	-	989
Telephone	<b>74,623</b>	40,254
Training	<b>725</b>	1,073
Travel	<b>11,499</b>	14,335
Utilities	<b>26,519</b>	24,667
	<b>2,891,591</b>	2,506,288
<b>Surplus (deficit)</b>	<b>72,081</b>	(1,056,915)

**Millbrook First Nation**  
**Operating and Maintenance**  
**Schedule 8 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	2022	2021
<hr/>		
<b>Revenue</b>		
Indigenous Services Canada	169,599	157,721
<hr/>		
<b>Expenses</b>		
Band housing repairs and maintenance	991,294	202,571
Professional fees	6,266	40,730
Repairs and maintenance	1,335,237	635,319
Salaries and benefits	677,963	786,767
Security	12,858	7,606
Travel	2,635	2,317
Utilities	98,682	109,653
<hr/>		
	3,124,935	1,784,963
<hr/>		
<b>Deficit</b>	<b>(2,955,336)</b>	<b>(1,627,242)</b>
<hr/>		

**Millbrook First Nation  
Housing**

**Schedule 9 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2022*

	2022	2021
<b>Revenue</b>		
Canada Mortgage and Housing Corporation	371,376	355,146
Rental income	714,900	734,059
Interest income	3,629	3,064
	<b>1,089,905</b>	1,092,269
<b>Expenses</b>		
Administration	15,000	19,741
Amortization	609,812	623,195
Bank charges and interest	166	234
Chief and council	-	2,700
Insurance	69,444	50,811
Interest on long-term debt	85,428	81,555
Management fees	15,000	15,000
Professional fees	20,606	28,644
Repairs and maintenance	1,019,746	882,909
Utilities	2,006	1,276
	<b>1,837,208</b>	1,706,065
<b>Other income (expense)</b>		
Gain (loss) on disposal of capital assets	-	(38,100)
<b>Deficit</b>	<b>(747,303)</b>	<b>(651,896)</b>

**Millbrook First Nation**  
**Rental**

**Schedule 10 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	2022	2021
<b>Revenue</b>		
Rental income	1,522,732	1,432,129
Other revenue	3,621	3,933
Taxation	-	260
	<b>1,526,353</b>	<b>1,436,322</b>
<b>Expenses</b>		
Advertising	7,004	616
Amortization	284,265	284,265
Bank charges and interest	3,737	43,521
Insurance	28,896	18,496
Interest on long-term debt	300,134	167,618
Management fees	78,128	74,088
Miscellaneous	1,470	1,857
Professional fees	29,398	72,128
Property tax	155,306	158,562
Rent	16,544	15,901
Repairs and maintenance	194,305	368,342
Salaries and benefits	45,731	44,084
Telephone	2,524	2,034
Utilities	214,166	173,614
	<b>1,361,608</b>	<b>1,425,126</b>
<b>Surplus</b>	<b>164,745</b>	<b>11,196</b>

**Millbrook First Nation**  
**First Nation Economic Development**  
**Schedule 11 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	2022	2021
<b>Revenue</b>		
Retail	998,233	781,511
Rental income	2,729,889	2,310,420
Earnings from investment in partnerships	(345,017)	(341,410)
Interest income	362,301	540,960
Other revenue	63,255	343,151
Taxation	-	47,371
	<b>3,808,661</b>	<b>3,682,003</b>
<b>Cost of Sales</b>		
Purchases	345,010	279,666
<b>Expenses</b>		
Administration	53,879	53,316
Advertising	49,069	24,889
Amortization	2,023,720	2,003,305
Bad debts	147,821	15,499
Bank charges and interest	29,940	21,633
Community events	2,513	-
Franchising royalty	43,343	29,861
General Dynamics	37,049	130,265
Insurance	142,864	117,092
Interest on long-term debt	760,018	772,552
Laundry and cleaning	17,133	12,593
Miscellaneous	37,756	70,375
Office rent	10,875	10,875
Office supplies	17,647	15,092
Power Center - Common area	47,478	49,509
Power Center - General operating	243,057	78,539
Professional fees	157,454	177,616
Property tax	17,413	16,410
Purchases	103,469	26,420
RCMP building	18,913	19,292
Rent	626,087	611,488
Repairs and maintenance	206,126	296,641
Salaries and benefits	448,068	416,387
Supplies	677	1,078
Telephone	3,927	4,308
Travel	80	-
Utilities	66,005	59,051
	<b>5,312,381</b>	<b>5,034,086</b>
<b>Total Cost of Sales and Expenses</b>	<b>5,657,391</b>	<b>5,313,752</b>
<b>Deficit</b>	<b>(1,848,730)</b>	<b>(1,631,749)</b>

**Millbrook First Nation  
Gaming**

**Schedule 12 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Gaming		
Gaming revenues, net	<b>5,623,559</b>	6,098,382
Province of Nova Scotia Gaming Agreement	<b>136,754</b>	37,741
	<b>5,760,313</b>	6,136,123
<b>Expenses</b>		
Atlantic Lottery	<b>639,472</b>	408,680
Community events	<b>204,769</b>	143,753
Management fees	<b>10,000</b>	10,000
Professional fees	<b>11,121</b>	10,613
	<b>865,362</b>	573,046
<b>Transfers between programs</b>		
Transfer to Administration	<b>(4,894,951)</b>	(5,560,171)
<b>Surplus (deficit)</b>	<b>-</b>	2,906

**Millbrook First Nation**  
**Treaty Enterprises**  
**Schedule 13 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	2022	2021
<b>Revenue</b>		
Gaming	1,472,226	1,559,358
Additional government funding	395,245	832,797
Retail	12,575	736
Other revenue	126,744	136,617
	<b>2,006,790</b>	<b>2,529,508</b>
<b>Expenses</b>		
ATM fees	4,498	18,674
Advertising	7,256	1,808
Amortization	338,184	325,070
Bank charges and interest	75,476	57,104
Insurance	25,732	11,125
Office supplies	78,801	96,787
Professional fees	22,358	12,741
Rent	75,000	75,000
Repairs and maintenance	47,480	102,572
Salaries and benefits	2,417,395	2,073,308
Security	69,623	66,276
Telephone	19,113	22,862
Travel	4,033	5,305
Utilities	84,909	63,621
	<b>3,269,858</b>	<b>2,932,253</b>
<b>Deficit before other items</b>	<b>(1,263,068)</b>	<b>(402,745)</b>
<b>Other income</b>		
Gain on disposal of capital assets	(216)	(15,987)
<b>Deficit</b>	<b>(1,263,284)</b>	<b>(418,732)</b>



**Millbrook First Nation  
Fisheries**

**Schedule 14 - Consolidated Schedule of Revenue and Expenses**

*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Fisheries		
Lobster	3,379,421	3,148,639
Crab	7,335,089	2,940,348
Tuna	24,727	76,012
Swordfish	-	28,471
Government funding	215,339	1,716,213
Other revenue	7,195	3,265
	<b>10,961,771</b>	<b>7,912,948</b>
<b>Expenses</b>		
Amortization	242,419	212,932
Bank charges and interest	2,253	4,030
Insurance	142,522	74,609
Interest on long-term debt	31,710	35,903
Professional fees	58,215	18,173
Repairs and maintenance	181,324	21,723
Salaries and benefits	5,180,486	3,566,945
Telephone	6,394	7,139
Transportation	433	445
Travel	7,359	-
Utilities	6,681	1,499
Vessel operating costs	549,458	661,518
	<b>6,409,254</b>	<b>4,604,916</b>
<b>Surplus before other items</b>	<b>4,552,517</b>	<b>3,308,032</b>
<b>Other income expense</b>		
Gain (loss) on disposal of capital assets	812,500	481,000
<b>Surplus</b>	<b>5,365,017</b>	<b>3,789,032</b>

**Millbrook First Nation  
Tobacco**

**Schedule 15 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	2022	2021
<b>Revenue</b>		
Retail	9,729,338	8,530,561
Interest income	671,414	586,270
	<b>10,400,752</b>	<b>9,116,831</b>
<b>Expenses</b>		
Purchases	6,888,917	6,101,870
<b>Expenses</b>		
Amortization	1,528	1,910
Bank charges and interest	13,429	8,162
Miscellaneous	370	741
Office supplies	3,734	13,860
Professional fees	12,591	15,671
Rent	12,000	12,000
Repairs and maintenance	10,939	8,959
Salaries and benefits	90,241	95,377
Security	25,411	23,740
Sport and activity funds	230,107	170,643
Telephone	813	833
	<b>401,163</b>	<b>351,896</b>
<b>Surplus</b>	<b>3,110,672</b>	<b>2,663,065</b>

**Millbrook First Nation  
Trust Fund**

**Schedule 16 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

	<b>2022</b>	<b>2021</b>
<b>Revenue</b>	<b>623,982</b>	<b>518,181</b>
<b>Surplus before transfers</b>	<b>623,982</b>	<b>518,181</b>
<b>Transfers between programs</b>		
Transfer (from) to Administration	<b>80,017</b>	<b>(355,093)</b>
<b>Surplus</b>	<b>703,999</b>	<b>163,088</b>

**Millbrook First Nation**  
**1919 Land Claim Trust**  
**Schedule 17 - Consolidated Schedule of Revenue and Expenses**  
*For the year ended March 31, 2022*

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	<b>2022</b>	<b>2021</b>
<b>Revenue</b>		
Land claim compensation <i>(Note 22)</i>	-	20,348,251
<b>Expenses</b>		
Land claim distribution <i>(Note 22)</i>	-	5,820,000
<b>Surplus before transfers</b>	-	14,528,251
<b>Transfers between programs</b>		
Transfer to Administration	-	(3,070,297)
<b>Surplus</b>	-	11,457,954

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