

Consolidated financial statements

Millbrook Band Council

March 31, 2013

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### Management's responsibility for financial reporting

The accompanying consolidated financial statements and schedules of the Millbrook Band Council and all the information contained therein are the responsibility of management and have been approved by the Chief and Council.

The consolidated financial statements and schedules have been prepared by management in accordance with accounting standards as disclosed in Note 1 to the consolidated financial statements. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external independent auditor's report.

The Band Council maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Band's assets are appropriately accounted for and adequately safeguarded.

The Band Council is responsible for ensuring that management fulfils its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The consolidated financial statements and schedules have been audited by Grant Thornton LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. Grant Thornton LLP has full and free access to the Council.

Councillor

Councillor



### Independent auditor's report

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To the Chief and Councillors of the Millbrook Band Council

We have audited the accompanying consolidated financial statements of the Millbrook Band Council, which comprise the consolidated statement of financial position as at March 31, 2013, and the consolidated statements of operations, changes in net financial liabilities, changes in fund balances, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Millbrook Band Council as at March 31, 2013, and the results of its consolidated operations, changes in net financial liabilities and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Other matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The schedules included on Pages 27 to 30 are presented for purposes of additional information and are not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the consolidated financial statements taken as a whole.

Truro, Canada July 30, 2013

Chartered Accountants

Grant Thornton LLP

### Consolidated statement of operations

Year ended March 31

Revenues (Page 24) Business operations Government Total revenues	\$	2013 <u>Budget</u> 17,090,654 <u>9,176,833</u>		10,428,393	\$_	Restated (Note 2) 2012 <u>Actual</u> 17,853,960 <u>9,500,047</u>
Total revenues		26,267,487		<u>26,473,634</u>	-	27,354,007
Expenditures  Advertising Bad debts Community health Contributions to band activities and mem Economic development Education - other Education - tuition agreement Employment training Honorariums Insurance Interest and bank charges Interest on long term debt Office and supplies Professional fees Repairs, maintenance and renovations Salaries and benefits Security Social - basic and special needs Sundry Administration Travel Utilities and telephone	ber	80,748 528,000 1,729,226 s 3,407,921 132,663 2,255,698 1,793,000 59,880 606,267 75,845 197,734 200,213 203,416 730,785 1,571,496 5,389,201 574,066 2,942,164 132,613 40,372 237,044		13,084 582,208 1,295,175 3,479,352 25,795 1,639,348 1,538,279 327,005 606,267 88,987 183,144 152,220 138,879 900,710 1,730,036 6,983,950 507,068 2,584,928 153,061 73,007 240,051		13,801 539,296 1,064,346 3,995,501 53,797 1,639,807 1,613,037 392,321 632,215 89,580 134,413 197,673 149,238 790,700 1,649,076 6,582,334 539,472 2,716,845 337,141 61,761 236,633
Total expenditures	-	22,888,352	99	23,242,554		23,428,987
Net revenues before depreciation expense	8	3,379,135	**	3,231,080	T.	3,925,020
Depreciation expense on business operations (Page 24) Depreciation expense on divisions	1	1,113,216 1,543,332 2,656,548		2,376,019 1,699,719 4,075,738	-	3,039,025 1,654,125 4,693,150
Net expenditures	\$,	722,587	\$	(844,658)	\$_	(768,130)

Consolidated statement of financial position					
March 31		2013		(Note 2) 2012	
Financial assets					
Cash and cash equivalents	\$	7,729,974	\$	8,129,919	
Restricted cash and deposits					
Replacement reserve fund (Note 3)		268,551		501,019	
Member allowances (Note 4)		9,347,591		9,532,078	
Receivables (Note 5)		2,569,394		2,118,057	
Trust Fund assets		121,699		139,796	
Investments (Note 6)		953,615		1,224,846	
	-	20,990,824		21,645,715	
Liabilities					
Bank indebtedness (Note 7)		2,415,000		2,890,000	
Payables and accruals		2,649,095		2,926,108	
Deferred revenue		521,257		454,225	
Demand loans (Note 8)		1,475,764		1,944,056	
Long term debt (Note 9)		18,603,672		19,355,979	
Member allowances (Note 4)	_	9,347,591		9,532,078	
	-	35,012,379		37,102,446	
Net financial liabilities (Page 7)	_	(14,021,555)		(15,456,731)	
Non-financial assets					
Tangible capital assets (Note 10)		54,973,695		56,813,319	
Other assets		936,304		775,091	
Deferred development costs (Note 11)		6,474,704		7,305,042	
Inventories		231,663		212,408	
Prepaids	_	214,819		242,687	
	-	62,831,185		65,348,547	
Net assets/funds (Page 6)	\$_	48,809,630	\$	49,891,816	

Millbrook Band Council Consolidated statement of fina March 31	ıncial po	osition 2013		Restated (Note 2) 2012
Fund balances (Page 8) Operating Fund Replacement Reserve Fund Equity in Trust Fund	\$	12,855,437 14,594 117,967	\$	13,072,155 154,778 134,510
Investment in tangible capital assets	 \$	12,987,998 35,821,632 48,809,630	_ \$	13,361,443 36,530,373 49,891,816

Contingencies and Commitment (Notes 13 and 17)

On Behalf of the Band

Millbrook Band Council Consolidated statement of change net financial liabilities Year ended March 31	es ir	<b>1</b> 2013	Restated (Note 2) 2012
Net revenues	\$	(844,658) \$	(768,130)
Acquisition of tangible capital assets, net of transfers Depreciation of tangible capital assets Acquisition of deferred development costs, net of		(2,236,114) 4,075,738	(1,987,043) 3,967,261
transfers		(126,305)	1,311,206
Amortization of deferred development costs		956,643	715,374
	_	1,825,304	3,238,668
Withdrawals from Replacement Reserve Fund Acquisition of prepaid expenses, net of usage Usage (purchase) of inventories Change in other assets, net	_	(237,528) 27,868 (19,255) (161,213) (390,128)	(320,720) (61,457) (8,965) (285,820) (676,962)
Change in net financial liabilities		1,435,176	2,561,706
Net financial liabilities, beginning of year	_	(15,456,731)	(18,018,437)
Net financial liabilities, end of year	\$_	(14,021,555) \$	(15,456,731)

Millbrook Band Council

## Consolidated statement of changes in fund balances

Year ended March 31, 2013

Restated (Note 2) 2012	38,159,743	12,820,923 50,980,666	(768,130)	1 1 1	(320,720)	1	49,891,816
Total <u>2013</u>	38,140,483 \$	11,751,333 49,891,816	(844,658)	1 1 1	(237,528)		48,809,630 \$
	₩	-				1,00	€9
Replacement Reserve <u>Fund</u>	154,778	154,778	Ĭ	1 1 1	(237,528)	97,344	14,594
	€			£:			69
Investment in Tangible Capital Assets	26,859,040	9,671,333	(4,075,738)	2,236,114 (526,459) 1,657,342	ť		35,821,632
Oi	↔	31				1	€9
(Page 23) Net Trust <u>Assets</u>	134,510	134,510	133,457	1 1 1	ı	(150,000)	117,967
	↔	1				,1	<del>⇔</del>
Unrestricted	10,992,155	2,080,000	3,097,623	(2,236,114) 526,459 (1,657,342)	Tr.	52,656	12,855,437
	↔	į				į.	↔
	Fund balance, beginning of year As previously reported	(Note 2) As restated	Net revenues (expenses)	Tangible capital assets Additions Issuance of capital debt Repayment of capital debt	Withdrawals from Replacement Reserve, net	Transfers, net	Fund balance, end of year

See accompanying notes to the consolidated financial statements

Millbrook Band Council			Restated
Consolidated statement of cash flo	ows		(Note 2)
Year ended March 31		2013	2012
			20.12
Operating activities			
Net expenditures	\$	(844,658) \$	(768,130)
Amortization and depreciation, net	•	5,032,381	4,682,635
Payments from Replacement Reserve Fund		(237,528)	(320,720)
	W <del>.</del>	3,950,195	3,593,785
Change in non-cash working capital			
Receivables		(451,337)	2,269,664
Inventories		(19,255)	(8,965)
Prepaids		27,868	(61,457)
Payables and accruals		(277,013)	(1,201)
Deferred revenue		67,032	(31,884)
	-	3,297,490	5,759,942
Financing transactions Proceeds from: Demand debt Long term debt Repayment of: Demand debt Long term debt		(475,000) 600,991 (468,292) (1,353,298) (1,695,599)	1,860,000 573,166 (622,454) (1,361,587) 449,125
Investing transactions			
Replacement Reserve Fund		232,468	(1,159)
Trust Fund assets		18,097	(64,005)
Purchase of investments, net		271,231	87,767
Capital assets acquired		(2,236,114)	(1,987,042)
Purchase of deferred development costs, net		(126,305)	1,311,206
Other assets		(161,213)	(285,820)
		(2,001,836)	(939,053)
Change in net cash and cash equivalents		(399,945)	5,270,014
Opening, net cash and cash equivalents	2) <del></del>	8,129,919	2,859,905
Closing, net cash and cash equivalents	\$	7,729,974 \$	8,129,919

### Notes to the consolidated financial statements

March 31, 2013

### Summary of significant accounting policies

### Basis of presentation and consolidation

The consolidated financial statements of Millbrook Band Council are the representations of management prepared in accordance with accounting standards for governments as established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The consolidated statement of financial position includes all of the assets and liabilities of the Band.

The consolidated financial statements include the accounts of Millbrook Band Council and its principal operating entities which are both incorporated and unincorporated. The unincorporated entities are as follows:

- Millbrook Administration which reports the general activities of the First Nation Administration including Social Services, band support, education, operations capital, operating and maintenance, economic development, community health and welfare, employment training, and miscellaneous.
- The Millbrook Band Housing Projects which reports the social housing assets of the First Nation, together with related activities.
- The Trust Fund which reports on trust funds owned by the First Nation and held by third parties.
- The Tobacco Store which reports the First Nation's retail tobacco store entity.
- The Millbrook Rental Authority which provides rental operations.
- The Millbrook Gaming Commission which reports the First Nation's gaming activities.
- The Millbrook Treaty Gas operation which reports the First Nation's commercial operations.
- The Millbrook Fisheries which reports the First Nation's commercial fishing operation.

Incorporated and unincorporated business entities, which are owned and controlled by Millbrook Band Council are included in the consolidated financial statements. These are:

- 3031611 Nova Scotia Limited
- 3050587 Nova Scotia Limited
- 3051802 Nova Scotia Limited
- 3051803 Nova Scotia Limited
- 3061881 Nova Scotia Limited
- 3151517 Nova Scotia Limited
- Mill Mel Residential Developments
   Partnership
- Millbrook First Nation Economic Development Corporation Limited
- Millbrook Technologies Inc.
- Von Dutch Marine Limited

### Millbrook Band Council Notes to the consolidated financial statements

March 31, 2013

### 1. Summary of significant accounting policies (continued)

### Investments

Investments in common shares of business enterprises in which the Band Council holds less than 20% interest are recorded at cost, less any distribution from the business enterprises for return of capital.

Investments in business partnerships and joint ventures are accounted for by the modified equity method and applied using the Band Council's share of the business partnership and the joint venture.

All investments are reviewed by management for impairment and if a decline in the value is considered other than temporary, the investment is written down to reflect the impairment with a charge to income.

### Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the amounts of assets and liabilities, and disclosure of contingent liabilities at the date of the consolidated financial statements and reported amounts of revenue and expenses during the year. Actual results could differ from these estimates. Estimates include depreciation and amortization of tangible capital assets and deferred development costs, allowances on receivables, and valuation allowances on long-term investments.

### Revenue recognition

Unconditional and conditional transfers from other governments for operating and capital purposes are recognized as revenue in the period in which all eligibility criteria and/or stipulations have been met and the amounts are authorized. Any funding received prior to satisfying these conditions is deferred until conditions have been met. When revenue is received without eligibility criteria or stipulations, it is recognized when the transfer is authorized.

All non-government contribution or grant revenues that are externally restricted for a specified purpose are recognized as revenue in the period in which the resources are used for the purpose or purposes specified. Any externally received revenues not yet used for the purpose or purposes specified are reported as deferred revenues.

Rental revenue is recognized in the period it is earned as agreed to by the rental entities and their tenants.

Revenues from business operations are recorded as revenue when earned at the point of sale.

Interest and other revenues are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

### Inventories

Inventories are valued at the lower of cost and net realizable value.

### Notes to the consolidated financial statements

March 31, 2013

### Deferred development costs

Costs related to specific projects under construction and development have been deferred until the projects are completed (See Note 11). Once completed, the costs are transferred to capital assets and depreciated in accordance with accounting policies of the applicable entity.

Costs related to infrastructure development and business start ups have been deferred and are being amortized in accordance with the accounting policies of the applicable entity.

### Tangible capital assets and depreciation

Tangible capital asset expenditures are capitalized at cost. The investment in tangible capital assets represents the equity in tangible capital assets of the consolidated group.

Rates and basis of depreciation applied to write off the cost of capital assets over their estimated lives are as follows:

> Buildings 2.5%, 4% and 5%, straight line Paving and roads 4% - 10%, straight line Equipment and school buses 30%, straight line Trailers 20%, declining balance Water tower 4%, straight line Wharfs 5%, straight line Land improvements 6.67%, straight line Paving 10%, straight line Equipment

20% and 10%-20%, straight line Mobile Homes 10%, declining balance Motor vessels 10%, straight line Automotive equipment 30%, declining balance

20%, declining balance

Signs 20%, straight line Software development 20%, straight line

### Other assets

Costs incurred related to the 1919 Halifax County Land Claim have been deferred and will be recognized at the time of settlement of the claim which is estimated to be no later than March 31, 2014.

### Impairment of long-lived assets

Long-lived assets such as development costs are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement provided the asset is not carried at an amount, at the date of reversal. greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in net income.

### Notes to the consolidated financial statements

March 31, 2013

### 1. Summary of significant accounting policies (continued)

### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and term deposits net of bank overdraft.

The cash balance includes \$20,874 restricted for pension contributions on behalf of employees of the Band.

### **Demand loans**

Loans repayable on a demand basis, in accordance with the contractual terms of the loan agreement are classified as current liabilities.

### Financial instruments

The Millbrook Band Council's financial instruments include cash and cash equivalents, receivables, investments, payables and accruals, demand debt and long term debt. The fair market value of these financial instruments are at least equal to their carrying values.

### Credit risk

The Millbrook Band Council is exposed to credit risk through their receivables. However, this credit risk is minimal as receivables are mainly from various governmental entities. Management closely evaluates the collectibility of the Band's receivables and when necessary, maintains provisions for potential credit losses which are assessed on a regular basis.

### Notes to the consolidated financial statements

March 31, 2013

### 2. Accounting standard change

Effective April 1, 2011 the Band Council adopted the new handbook section PS 3410 — Government Transfers under Public Sector Accounting Standards, resulting in a change in accounting policy for capital transfers, where capital transfers are recognized in revenue when the eligibility criteria and stipulations have been met with the funding agreements. Previously, government transfers relating to the acquisition of capital assets was deferred and amortized over the asset's useful life on the same basis as the asset was depreciated.

The new accounting policy has been applied retrospectively, which required restatement of comparative balances as summarized below:

March 31, 2012 year end Statement of financial position	Previously reported <u>balance</u>	<u>Adjustment</u>	Restated balance
Deferred revenue Unrestricted surplus Investment in tangible capital assets	\$ 12,205,558 10,992,155 26,859,040	\$ (11,751,333) \$ 2,080,000 9,671,333	454,225 13,072,155 36,530,373
Statement of operations  Depreciation expense  Excess of revenues over expenses	\$ 3,623,560 301,460	\$ 1,069,590 \$ (1,069,590)	4,693,150 (768,130)
April 1, 2011 Statement of financial position Deferred revenue Investment in tangible capital assets	\$ 13,307,033 38,159,743	\$ (12,820,923) \$ 12,820,923	486,110 50,980,666

### 3. Replacement reserve fund

<u>2013</u>

2012

Under the terms of the agreement with the C.M.H.C., the replacement reserve account is to be credited in the amount of \$97,344 annually. These funds along with accumulated interest must be held in a separate interest bearing bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by the C.M.H.C. from time to time. No interest was earned on the reserve balance during the year. The funds in the account may only be used as approved by the C.M.H.C. At year end, the funds in reserve consisted of the following:

Cash	\$ 268,551	\$ 501,019

### Notes to the consolidated financial statements

March 31, 2013

### 4. Member allowances

The Band Council established trust accounts to control member allowances for children under the age of nineteen. The principal and interest are held in trust by an independent financial institution. Upon turning nineteen years of age, the principal and accumulated interest are paid to the individual Band member.

The balance of the investment portfolio at cost is \$9,347,591 at March 31, 2013 (market value is \$10,423,163).

5. Receivables		<u>2013</u>	<u>2012</u>
Aboriginal Affairs and Northern Development Canada Glooscap Heritage Society Harmonized Sales Tax Health Canada Indian Brook First Nation Loans receivable Mi'kmaq Employment/Training Secretariat Payroll and honorarium advances Trade and sundry	\$	275,080 16,173 137,318 9,695 245,608 50,957 41,510 479,128 1,313,925 2,569,394	\$ 306,991 16,173 53,337 33,482 245,608 50,098 33,244 248,164 1,130,960 \$ 2,118,057
6. Long term investments		<u>2013</u>	2012
Equity basis accounting Amherst 8 Motel Partnership 13.58% interest Caraquet Super 8 Motel Joint Venture 19.85% interes PacMill Restaurant Limited Partnership	\$ st	154,829 187,629	167,638
49.95% interest		342,458	327,922 659,489
Other Holloway Lodging Real Estate Investment Trust, 5,750 units, at cost less unit distributions to date			
of \$288,650 and estimated impairment provisions Melford International Terminal Incorporated, 250,000		15,007	15,582
common shares issued at cost of \$1 US per share Deer Lake Express Hotel Limited, 300,000 common shares at \$1 per share, at cost and a \$50,000	)	246,150	249,775
promissory note, bearing interest at 5%		350,000	300,000
	\$_	953,615	\$1,224,846

### Notes to the consolidated financial statements

March 31, 2013

### 7. Bank indebtedness

The Band Council has a consolidated banking arrangement with RBC which provides an operating line of credit of \$3,000,000, at RBC prime, \$2,415,000 of which is used at March 31, 2013.

As security, the Band Council has provided a general security agreement with a first ranking security interest in all property of the Band. Band Council resolutions have been provided to authorize specific borrowing.

8. Demand loans		<u>2013</u>	<u>2012</u>
RBC loan at prime plus 0.55%, principal payments of \$11,670 monthly.	\$	244,670	\$ 384,710
CIBC loan at prime, principal payments of \$3,250 monthly.		61,750	100,750
RBC loans at USD prime, no set terms of repayment.		169,352	333,600
RBC loans at prime plus 1.1%, principal payments of \$10,417.	<u>\$</u> _	999,992 1,475,764	\$ 1,124,996 1,944,056

All demand loans are secured by a guarantee of the Millbrook Band Council.

Expected principal repayments based upon scheduled payments in each of the next five years are as follows:

2014	\$ 304,044
2015	\$ 252,384
2016	\$ 125,004
2017	\$ 125,004
2018	\$ 125,004

### Notes to the consolidated financial statements

March 31, 2013

9. Long term debt	2013	2012
GMAC loan, non-interest bearing, maturing in 2013, payable in monthly instalments of \$857.	\$ 1,714	\$ 11,993
6.70% interest bearing GMAC loan, maturing in 2013, payable in monthly instalments of principal and interest of \$555.	1,101	7,457
Term loan, bearing interest at bank prime less 0.25%, payable in monthly payments of \$17,500 principal and interest.	73,133	278,070
Non-interest bearing promissory note, payable on the earlier of March 31, 2017 or the settlement of 1919 land claims.	758,022	683,489
Housing project mortgages maturing in 2014 to 2018, bearing interest at 1.53% to 4.97%, payable in equal monthly amounts of principal and interest totalling \$45,29. As security for the mortgages, the Minister of Indian and Northern Affairs has provided a guarantee.	5. <b>5,557,196</b>	5,431,604
3.70% mortgage maturing in 2017, amortized to December 2033, payable in equal monthly instalments of principal and interest of \$16,628. As security, Mill Mel Residential Developments Partnership has provided a building having a net book value of \$4,695,075.	2,902,512	2,993,654
4.56% RBC loan, principal and interest payable at \$53,721 monthly, secured by a guarantee of Millbrook Band Council.	5,460,467	5,848,916
RBC loan at prime plus 0.55%, principal payable at \$11,111 monthly, secured by a guarantee of Millbrook Band Council.	1,477,777	1,611,111
4.76% mortgage maturing April 2014, amortized to 2026 payable in equal monthly instalments of principal and interest of \$19,387. As security, the Band has provided a mortgage on the building, a general assignment of rents and leases, and a general security agreement over all assets of the Band.	2,371,750	2,489,685
•	18,603,672	\$ 19,355,979

### Notes to the consolidated financial statements

March 31, 2013

### 9. Long term debt (continued)

Principal repayments in each of the next five years are due as follows:

2014	\$ 1,220,249
2015	\$ 1,143,710
2016	\$ 1,142,821
2017	\$ 1,910,726
2018	\$ 1,121,492

10. Tangible capital asse	ets		<u>2013</u>	2012
		Accumulated	Net	Net
	Cost	<u>Depreciation</u>	<b>Book Value</b>	Book Value
Land	\$ 1,278,365	\$ -	\$ 1,278,365	\$ 1,278,365
Land improvements	401,940	397,388	4,552	6,075
Cenotaph	26,977	18,210	8,767	10,116
Roads	7,122,621	3,351,516	3,771,105	3,626,225
Paving and recreational grounds				
Administrative	172,694	144,695	27,999	36,634
MEDC	9,445	5,495	3,950	4,294
Treaty Gas	100,147	87,024	13,123	19,347
Rental Authority	28,818	10,922	17,896	19,452
Mobile homes	36,860	24,778	12,082	13,425
Motor vessels	2,965,719	2,238,891	726,828	826,192
Automotive equipment	492,636	444,373	48,263	69,865
Equipment	0.005.400	4 704 040	4 040 004	4 005 000
Incorporated entities	3,035,439	1,724,618	1,310,821	1,835,668
Administrative	701,211	643,982	57,229	18,955
Fisheries	83,416	62,874	20,542 120	26,113
Rental authority	3,678 8,900	3,558 4,450	4,450	145 6,230
Technologies				
Tobacco store	20,529 803,959	16,665 639,122	3,864 164,837	2,889 186,594
Treaty Gas Housing projects	7,500	6,481	1,019	1,274
Buildings	7,500	0,401	1,019	1,274
Incorporated entities	39,704,611	10,983,608	28,721,003	29,365,266
Band hall	218,226	218,226	20,721,000	29,303,200
Band office	2,953,432	1,547,195	1,406,237	1,554,592
Community centre	2,000,402	1,047,100	1,400,201	1,004,002
– Sheet Harbour	41,154	27,780	13,374	15,432
Community hall	271,883	232,550	39,333	52,927
Day care	109,441	80,378	29,063	34,535
Gymnasium	781,473	781,473	,	,
Health Centre	1,593,448	676,788	916,660	996,332
Capital housing	1,911,599	1,321,970	589,629	659,055
Old Medical Centre	71,256	69,023	2,233	5,796
Fisheries office	297,161	35,174	261,987	2,374

### Notes to the consolidated financial statements

March 31, 2013

10.	Tangible capital as	sets (continued	)	<u>2013</u>	2012
		Cook	Accumulated		
_	Total C	Cost	Depreciation	TE SECURITION OF THE PERSON OF	
Pre-so		1,511,589	605,634		
	t Haven I Authority	261,946 2,939,082	255,325 698,020		1.5
	r Citizens Centre	31,319	31,319		1,951,001
	ge facility	20,477	20,477		<b>(</b> )
Sub-o		94,481	94,481		
Treaty		2,216,843	1,938,838		
	I.C. housing projects maintenance building	12,874,693 482,633	3,814,127 102,759		
	development	1,420,235	939,611		
Water To		1,998,798	717,978		
Wharfs		1,531,600	646,763	884,837	961,417
		\$ 90,638,234	\$ 35,664,539	\$ 54,973,695	\$ 56,813,319
-					
11. D	eferred developmen	t costs		2013	2012
5	ololi da do volopilion	. 00010		2010	2012
Deferred	development costs,	beginning of yea	ar \$	362,362	\$ 631,361
Costs in	curred during the year	r:			
	Harbour subdivision			13,764	191,697
Conne	ector tunnel			-	31,658
Gloos	cap subdivision			621,605	404,054
Lacro	sse/soccer field				10,664
	ook Power Centre			12,516	=
	ook Community Sign			12,025	-
	Centre Area "B"			-	10,795
Tuff's	Cove				15,666
Other			0	7,614	1,523
Loos, Tr	anafarta aguital acca	4-		1,029,886	1,297,418
Less. II	ansfer to capital asse	IS	<del>-</del>	(696,141)	(935,056)
Deferred	development costs,	end of year (see	e below)	333,745	362,362
Corpo	ok First Nation Econo pration Limited				
	opment costs (net of a 112 - \$7,765,800)	amortization of \$	00,122,443	6 140 050	6 040 600
20	112 - \$1,100,000)		· -	6,140,959 6,474,704	\$\frac{6,942,680}{7,305,042}
			<b>*</b> -	0,414,104	1,300,042

### Notes to the consolidated financial statements

March 31, 2013

11. Deferred development costs (continued)		<u>2013</u>	2012
Represented by:			
Cole Harbour Business Centre	\$	172,376	\$ 158,612
Connector tunnel	lit.	44,439	 44,439
Glooscap subdivision		-	74,537
Lacrosse/soccer field		10,664	10,664
Millbrook Power Centre		12,516	
Millbrook Community Sign		12,025	:=
Truro Power Centre Phase I		20,148	20,148
Tuff's Cove		53,962	53,962
Other		7,615	( <u>+</u>
	\$	333,745	\$ 362,362

### 12. Trust Fund

The Trust Fund arises from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the *Indian Act*.

### 13. Contingencies

- a) The Band entered into a five year funding agreement with the Department of Aboriginal Affairs and Northern Development Canada, effective April 1, 2008. These funds are to be used to provide certain programs and services to band members and recipients as defined in the agreement.
- b) The Band's pension plan contributions are funded by the Department of Aboriginal Affairs and Northern Development Canada. Any unexpended portion of these funds are repayable by the Band.
- c) The Band has entered into contribution agreements with various government departments. Funding received under these contribution agreements are subject to repayment if the Band fails to comply with the terms and conditions of the agreements.
- d) The housing projects do not calculate their rental income in accordance with sub-paragraph 2(5) of the operating agreement with C.M.H.C. In addition, C.M.H.C. may determine certain expenditures to be not eligible in determining the accumulated surplus/deficit of the housing projects, if such expenditures are not in accordance with the agreement. Failure to comply with the terms and conditions of the agreement could result in repayment of excess subsidies as well as discontinuance of all Federal assistance.

### Notes to the consolidated financial statements

March 31, 2013

### 13. Contingencies (continued)

e) The Band and one of its incorporated companies has provided a guarantee of \$67,800 for an outstanding loan of Amherst 8 Motel Limited.

### 14. Subsidy assistance payments

The Housing Projects have received Federal assistance through C.M.H.C. pursuant to Section 56.1 of the National Housing Act to reduce the mortgage interest expense to enable the projects to provide housing to low income individuals. The amount of assistance recorded in 2013 was \$314,336 (2012 - \$357,960) which reduced interest on the mortgage with respect to the residential component.

### 15. Related party transaction

During the year, the Band Council paid allowances to its Band members totalling \$3,288,982 (2012 - \$3,811,201).

### Economic dependence

The Millbrook First Nation receives a major portion of its revenues pursuant to a funding arrangement with Aboriginal Affairs and Northern Development Canada.

As explained in Note 12(a), the First Nation is a party to an *Alternative Funding Agreement* (AFA) with Aboriginal Affairs and Northern Development Canada. Under the terms of the agreement, funding from the arrangement with Indian and Northern Affairs can be suspended if terms of the AFA are not complied with by the First Nation.

### 17. Commitment

The Band committed a contribution of \$250,000 in 2012 towards the Central Nova Scotia Civic Centre which is to be paid over five years at \$50,000 a year. The first payment was made in fiscal 2013.

### Millbrook Band Council Notes to the consolidated financial statements March 31, 2013

### 18. Retirement service awards

The Band Council has a policy which provides for its employees, Chief and Council members, upon retirement an award in recognition of service, equal to one (1) week of salary for each year of service for employees, and \$1,000 per year for each year of service for Chief and Council. The liability at March 31, 2013 is determined to be \$779,657 (2012 - \$766,546) for employees and \$211,000 (2012 - \$198,000) for Chief and Council and has been reflected in these consolidated financial statements.

### 19. Other

On August 1, 1987, the Band Council entered into a tuition agreement with the Chignecto-Central Regional School Board respecting the provision of education services to Indian children. The cost to the Band Council is based on the net operating expenditures of the school board prorated by the Indian student ratio enrolment in the schools administered by the School Board.

20. Share of income for	First	Nation enti	ties					Restated (Note 2)
		KI-4	0	! al a t! a sa		<u>2013</u>		2012
	Earn	Net <u>ings (loss)</u>	Consol Adjus	idation <u>tments</u>		Balance		Balance
3031611 Nova Scotia Limited (Page 31)	\$	(12,407)	\$	_	\$	(12,407)	\$	(19,648)
3050587 Nova Scotia Limited (Page 32)		(121,686)		-		(121,686)		(42,507)
3051802 Nova Scotia Limited (Page 33)		2,965	(1	10,300)		(107,335)		(741,709)
3051803 Nova Scotia Limited (Page 34)		14,125		10,375		24,500		80,579
3061881 Nova Scotia Limited (Page 35)		(38,858)		_		(38,858)		(7,939)
3151517 Nova Scotia Limited (Page 36)		41,093	(	41,093)		_		- · · · · · · · · · · · · · · · · · · ·
Millbrook Technologies Inc. (Page 37)		(185,096)	**	-		(185,096)		(213,321)
Millbrook First Nation Economic Development Corporation Limited (Page 38)		(1,523,400)		(5,927)		(1,529,327)		(1,731,210)
Von Dutch Marine		(1,525,400)		(3,321)		(1,525,521)		(1,731,210)
Limited (Page 39)		(1,685)		20		(1,685)		(1,733)
Mill Mel Residential Developments Partnership (Page 40)	24 <u></u>	82,185		<u>52,389</u>	_	134,574	_	168,393
	\$	(1,742,764)	\$ (	94,556)	\$	(1,837,320)	\$	(2,509,095)

### Millbrook Band Council Schedule of trust fund operations Year ended March 31 2013 2012 Revenues Rent 3051803 Nova Scotia Limited \$ 3,200 \$ 3,200 Millbrook First Nation Economic Development Corporation Limited 124,173 116,367 Mill Mel Residential Developments Partnership 2,727 2,721 Interest 3,357 1,671 Excess of revenues over expenditures and contributions 133,457 \$ 123,959

### Schedule of consolidated revenues

Year ended March 31

		2013 <u>Budget</u>		2013 <u>Actual</u>	Restated (Note 2) 2012 <u>Actual</u>
Business enterprises Gross profit (Page 25) Gaming revenues, net of Atlantic Lotto Rental Forestry Interest Day care – parent fees Taxation Share of income (loss) of First Nation entities (Note 20)	\$	3,649,791 10,619,230 886,489 1,500 16,445 49,779 663,608 90,596 15,977,438	\$	4,282,521 9,393,806 1,152,537 109,848 28,189 539,641 (1,837,320) 13,669,222	\$ 4,248,506 11,269,553 1,183,005 1,500 101,113 40,457 479,896 (2,509,095) 14,814,935
Government Aboriginal Affairs and Northern Develope Canada (Page 26) Canada Mortgage and Housing Corpora Child Health programming Fisheries and Oceans Canada (Page 26 Health Canada Mi'kmaq Employment/Training Secretaris Training recoveries	tion )	7,291,970 370,245 46,674 958,000 488,000 21,944 9,176,833 25,154,271	- * <u>-</u>	7,797,279 348,450 7,700 417,478 1,147,883 587,599 122,004 10,428,393 24,097,615	\$ 7,247,703 376,302 56,674 249,716 1,082,147 482,663 4,842 9,500,047 24,314,982
Consolidated revenues comprised of:					
Business enterprises revenue Government revenue Less: depreciation expense – business	\$_	17,090,654 9,176,833 26,267,487	\$	16,045,241 10,428,393 26,473,634	\$ 17,853,960 9,500,047 27,354,007
operations	\$_	(1,113,216) 25,154,271	\$.	(2,376,019) 24,097,615	\$ (3,039,025) 24,314,982

### Schedule of consolidated gross profit

Year ended March 31				2013	2012
	<u>Sales</u>		Cost of Sales	Gross <u>Profit</u>	Gross <u>Profit</u>
Millbrook Fisheries Millbrook Tobacco Store Millbrook Treaty Gas	\$ 2,866,181 4,480,343 4,311,639 11,658,163	\$   <b>\$</b>	465,405 2,887,041 4,023,196 7,375,642	\$ 2,400,776 1,593,302 288,443 4,282,521	\$ 2,772,215 1,222,643 253,648 4,248,506

### Schedule to consolidated statement of operations

<u>Year ended March 31</u> 2013 2012

### **REVENUES**

Aboriginal Affairs and Northern Development Ca Funding allocations	nada \$	7,797,279	\$_	7,247,703
Fisheries and Oceans Canada Funding allocations				
AFS co-management agreement AICFI business development plan Implementation contribution agreement	\$	135,000	\$	135,000
2.3 agreement 4.0 agreement		82,478		114,716
4.0 agreement	-	200,000 417,478	1 =	249,716
Funding allocation included in business operations revenue		411,410		240,710
AIMAP		330,000		=
Reallocation to related entities for fisheries operations and capital	\$	(747,478 <u>)</u> -	\$_	(249,716)

### Schedule of salaries, honoraria, director fees and travel expenses - Chief and Council

Year ended March 31, 2013

Name of Individual (Chief and Council Member)	Salary	Honoraria	Travel Expenses	Total Expense	Advance Receivable (Payable)
Gloade, Bob, Chief	\$ 72,645	\$ 46,636	\$ 2,963	\$ 122,244	\$ 39,348
Cope, Alex	113,117	46,636	350	160,103	-
Gloade, Barry	95,906	46,636	350	142,892	-
Johnson, Lloyd	** 121,372	46,636	259	168,267	44,139
Martin, Barry	73,141	46,636	350	120,127	10,333
Gloade, Adrian	71,945	46,636	1,850	120,431	46,636
Nasson, Chris	51,610	46,636	11,866	110,112	21,641
Gloade, Peter	49,589	46,636	14,339	110,564	46,636
Bernard, Colin	45,149	46,636	9,100	100,885	46,636
Gloade, Vernon	30,375	46,636	1,850	78,861	46,636
Johnson, Gordon	-	46,636	832	47,468	-
Markie, Ward	-	46,636	1,850	48,486	5,522
Brooks, Bryan	3,060	46,636	1,850	51,546	_
Total	\$ 727,909	\$ 606,268	\$ 47,809	\$1,381,986	\$ 307,527

<sup>\*\*</sup> Includes retirement payment of \$61,903.

### Schedule of 15 highest paid employees other than the Chief and Council

Year ended March 31, 2013

Name of Employee	Title	Travel Expenses	Wages	Total Expense
Kennedy, Shane	Captain	\$ -	\$ 106,301	\$ 106,301
Johnson, Justin	Captain	-	104,293	104,923
Paul, Elizabeth	Director of Health	2,928	84,208	87,136
Prosper-Julien, Tony	Captain	-	81,886	81,886
Sylliboy, Dana	Captain	-	76,396	76,396
MacLeod, Suzzette	Registered Nurse	3,213	67,570	70,783
Ryan, Cindy	Registered Nurse	3,026	66,041	69,067
Pictou, William	Outreach Director	10,462	61,481	71,943
Bernard, Angela	Comptroller	1,498	60,741	62,239
Bernard, Bernie	Construction Foreman	-	58,571	58,571
Paul, Lorne	Construction Foreman		57,645	57,645
Gloade, Debbie	Director of Education	1,030	56,289	57,319
Gloade, William T.	Maintenance	85	54,231	54,316
Gloade, Frank	Captain	-	52,242	52,242
Howe, Terry	Captain	-	49,159	49,159
Total		\$ 22,242	\$ 1,037,054	\$ 1,059,296

### Millbrook Band Council Schedule of Federal government funding

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	Federal Funding Confirmed	eral ding ned	Adiustments		Deferred Revenue Beginning of Year		Total Federal Funding Available		Federal Funding Expended	Ш	Deferred Revenue End of Year
Aboriginal Affairs and Northern Development Canada	511.			•		•	1	•			
Community development	1/6,41/		· A	A	ı	n	1/6,41/	Ð	1/6,41/	₽	î
Economic development	79,	79,638	1		5		79,638		79,638		Ĩ
Education	2,775,577	211	1		1		2,775,577		2,775,577		i
Indian Government support	642,134	134	1		1		642,134		642,134		ì
Social development	3,573,903	903	ı		•		3,573,903		3,573,903		Ĩ
Other	626,110	110	L		E.		626,110		626,110		ï
	\$ 7,873,779			↔	T.	<del>()</del>	7,873,779	υ	7,873,779	↔	t
Health Canada											
Aboriginal Diabetes Initiative	\$ 43,		· •	↔		↔	43,178	↔	43,178	69	ĩ
Aboriginal Head Start On-Reserve	119,929	929	1		1		119,929		119,929		Ē
Building healthy communities											
<ul> <li>mental health crisis management</li> </ul>		ſ	Ē		I		î		1		Ĩ
Capital facilities – operation and maintenance	2,	5,732	1		1		5,732		5,732		Ü
Communicable disease control	່ນ	5,150	ì		1		5,150		5,150		i
Community health promotion and injury/Illness prevention	7	2,100	Ĕ		Ĩ		2,100		2,100		ä
Environmental health program	23,	23,100	oli		Ü		23,100		23,100		ī
First Nations and Inuit home and community care	162,	162,262	1		1		162,262		162,262		Ē
	\$ 361,451		9	↔	3	↔	361,451	↔	361,451	↔	E
Canada Mortgage and Housing Corporation	\$ 394,336		ı <b>↔</b>	↔	87,283	↔	481,619	↔	348,450	↔	133,169
Department of Fisheries and Oceans	\$ 417,478		· •	↔	a l	↔	417,478	↔	417,478	↔	1
Mi'Kmaq Employment / Training Secretariat	\$ 587,599		ı <b>↔</b>	↔	3	↔	587,599	↔	587,599	↔	4
TOTAL	\$ 9,634,643		. €	↔	87,283	↔	9,721,926	↔	9,588,757	↔	133,169

Millbrook Band Council

# Schedule of revenues and expenditures - AANDC contribution funding

Year ended March 31, 2013

Total	\$ 261,833		261,833	446,813	4,624 6,487	106,500	31,186	694,104	\$ (432,271)	
Response 8502	000'06 \$	1	90,000	Ē.	1 31	- 98 294		98,294	\$ (8,294)	
Major Resource Dev & Energy Investments	\$ 76,500	1	76,500	<u>.</u>	1 1	106,500	1	106,500	(30,000)	
First Nations & Inuit Skills Link I Program 2176	\$ 31,441	1	31,441	92,659	. 1	1 1	ı	92,659	\$ (61,218)	
New Paths Improving School Effectiness 2158	\$ 44,900	'	44,900	17,181	5,887	r i	23,362	51,142	\$ (6,242)	
Enhanced Teachers Salaries 1	\$ 2,992		2,992	336,973	600	1 1	7,824	345,509	\$ (342,517)	
Info Mgmt / Info Technology Governance Capacity Dev 1842	\$ 16,000	· [	16,000	<b>(1)</b>	. 1	1 1		1	16,000	(16,000)
	Revenues AANDC	Plus: Deferred revenue beginning of year		Expenditures Salaries and benefits	Professional development	Wind mill project House repairs	Other	Total expenditures	Deficit, end of year	Funding repaid subsequent to March 31, 2013

Millbrook Band Council 3031611 Nova Scotia Limited			Restated
Statement of operations			(Note 2)
Year ended March 31, 2013	2012		2011
Expenses Depreciation Professional fees Property taxes Repairs and maintenance Utilities	\$ 7,469 1,418 2,619 - 901 12,407	\$	7,863 6,006 2,897 2,882 
Net expenses	\$ (12,407)	\$_	(19,648)

### Millbrook Band Council 3050587 Nova Scotia Limited

### Statement of operations

Year ended March 31 (Unaudited)	2013	2012
Revenue	\$	
Expenses Depreciation Insurance Professional fees Telephone Wharf expenses Utilities	90,657 20,396 1,339 - 6,763 5,159 124,314	22,818 1,916 288 10,571 6,914 42,507
Net expenses	\$(121,686) \$	(42,507)

Millbrook	Band	Coun	cil
3051802 N	lova S	cotia	Limited

Statement	ofo	perations
0 000 0011110111		POLOCIO

Statement of operations Year ended March 31 (Unaudited)		2013	2012
Revenues			
Department of Fisheries and Oceans Canada			
- AIMAP	\$	330,000	\$ -
Aboriginal Affairs and Northern Development Canada			
- ACFDI		265,000	=
Millbrook Band Council		95,300	=
Blue Tech Systems		30,000	<u>=</u>
Rental income		15,000	15,000
Other income	8	7,355	8,817
		742,655	23,817
Expenses			
Bad debts		613	_
Bank charges		18	374
Consulting and marketing fees		#1	7,899
Depreciation		693,997	697,885
Direct and overhead		27,065	21,409
Insurance		13,914	13,644
Professional fees		4,083	9,315
		739,690	750,526
Net revenues (expenses)	\$	2,965	\$ (726,709)

### Millbrook Band Council 3051803 Nova Scotia Limited

Statement	of o	operations
	270000000000000000000000000000000000000	

Year ended March 31	 2013		2012
Revenue			
Rental	\$ 566,205	\$	552,370
Other	1,044	-	1,778
	567,249	-	554,148
Operating costs and expenses			
Advertising	300		1,530
Bad debt	·		647
Insurance	10,369		8,900
Interest and bank charges	514		239
Management fees	29,353		29,180
Miscellaneous	1,399		1,290
Office and land rentals	3,200		3,200
Professional fees	6,339		7,678
Property taxes	48,268		50,401
Repairs and maintenance	114,398		41,800
Snow and refuse removal	22,526		16,600
Telephone	4,974		5,419
Utilities	75,931		78,608
Wages and employee benefits	 16,519	_	16,736
	 334,090	_	262,228
Earnings before other income and expenses	233,159		291,920
Equity share of net revenues of Mill Mel			
Residential Developments Partnership	 41,093		59,963
	 274,252	_	351,883
Other expenses			
Depreciation	145,422		145,422
Interest on long term debt	114,705		119,520
<b>3</b>	260,127	=	264,942
Net revenues	\$ 14,125	\$_	86,941

Millbrook Band Council		
3061881 Nova Scotia Limited		
Statement of operations		
Year ended March 31	2013	2012
(Unaudited)		
Expenses		

Depreciation	\$ 32,099 \$	-
Insurance	5,499	6,154
Professional fees	 1,260	1,785
Net expenses	\$ (38.858) \$	(7.939)

### Millbrook Band Council 3151517 Nova Scotia Limited

### Statement of operations

Year ended March 31 (Unaudited - see notice to reader)

2013

2012

Equity share of net income from Mill Mel Residential Developments Partnership

\$ 41,093 \$ \_\_\_\_\_

59,963

### Millbrook Band Council Millbrook Technologies Inc.

### Statement of operations

Year ended March 31	2013	2012
Revenue	\$ 28,939	\$133,115
Operating costs and expenses		
Administrative fees	-	15,000
Amortization	188,269	247,184
Bad debts	4,825	5,945
Bank charges	1,088	1,167
Development costs	414	3,288
Distributions		
River of Life	6,062	11,329
Cultural awareness	2,312	8,756
Marketing fees		38,190
Professional fees	10,943	7,889
Travel	122	20,020
Utilities		2,668
	214,035	361,436
Net expenses	\$(185,096)	(228,321)

### Millbrook Band Council Millbrook First Nation Economic Development Corporation Limited

Corporation Limited		-	Restated
Statement of operations			(Note 2)
Year ended March 31		2013	2012
Rental income	\$	1,903,602	\$ 1,868,025
Other earnings (loss)		117,354	(316,990)
	3	2,020,956	1,551,035
Expenses			
Administration		75,000	75,000
Amortization		956,643	715,374
Appraisal and survey		6,750	-
Bad debts		134,353	9,333
Depreciation		1,077,485	1,077,969
Foreign exchange loss (gain)		6,440	(21,034)
Insurance		36,620	33,489
Interest on demand debt		67,644	86,522
Interest on long term debt		304,451	325,073
Marketing and consulting		124,900	14,750
Municipal services		60,015	73,496
Office expenses		48,353	32,107
Power Centre			
Common area		53,023	28,232
General operating		96,276	172,269
Professional fees		24,108	44,564
RCMP building		20,474	<del>-</del> 7
Rent		123,605	115,769
Sign maintenance	8	293	132
		3,216,433	2,783,045
		(1,195,477)	(1,232,010)
Provision for decline in value of investments		(327,923)	(493,279)
Net expenses	\$	(1,523,400)	\$ (1,725,289)

### Millbrook Band Council **VON Dutch Marine Limited**

Statamont	28 0	norotiono
Statement	010	perauons

Year ended March 31		2013	2012	
Expenses Professional fees	\$	1,685	\$	1,733
Net expenses	\$	(1,685)	\$	(1,733)

### Millbrook Band Council Mill Mel Residential Developments Partnership

Statement of earnings

Year ended March 31		2013		2012
Revenue				
Rentals	\$	640,378	\$	654,699
Other	19-0-0	11,340	_	5,132
	-	651,718		659,831
Operating costs and expenses				
Advertising				610
Bad debts				46
Insurance		10,369		9,886
Interest and bank charges		1,611		1,195
Management fees		33,486		33,743
Office and storage		5,576		
Professional fees		12,452		9,181
Property taxes		49,662		45,746
Rent		2,727		2,721
Repairs and maintenance		67,090		46,209
Snow and refuse removal		20,711		14,123
Telephone		6,405		8,346
Utilities		95,547		92,080
Wages and employee benefits		14,708		14,628
		320,344	-	278,514
Income before other expenses	_	331,374	-	381,317
Other expenses				
Depreciation		140,621		138,906
Interest on long term debt		108,568		122,485
-	_	249,189	-	261,391
Net revenues	\$_	82,185	\$	119,926