

Millbrook First Nation
Consolidated Financial Statements
March 31, 2021

Management's Responsibility

Independent Auditor's Report

Consolidated Financial Statements

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Management's Responsibility

To the Members of Millbrook First Nation

The accompanying consolidated financial statements of Millbrook First Nation are the responsibility of management and have been approved by the Chief and Council.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Millbrook First Nation Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the consolidated financial statements. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Council is also responsible for recommending the appointment of the Nation's external auditors.

MNP LLP is appointed by Chief and Council to audit the consolidated financial statements and report directly to the Members; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Chief



Executive Director

Independent Auditor's Report

To the Members of Millbrook First Nation:

Qualified Opinion

We have audited the consolidated financial statements of Millbrook First Nation (the "First Nation"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations, accumulated surplus, changes in net financial assets (net debt), cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the effect of the matter described in the Basis for Qualified Opinion section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2021, and the results of its consolidated operations, changes in its consolidated net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Canadian Public Sector Accounting Standards requires that budget information be presented on the consolidated statements of operations and on the statement of changes in net debt. The First Nation has not presented this information.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First Nation's internal control.

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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Truro, Nova Scotia

December 6, 2022

MNP LLP

Chartered Professional Accountants

Millbrook First Nation
Consolidated Statement of Financial Position
As at March 31, 2021

	2021	2020
<hr/>		
Financial assets		
Cash and cash equivalents	16,470,111	12,265,565
Restricted cash (Note 3)	12,350,979	4,618,971
Accounts receivable (Note 4)	3,733,311	3,794,156
Inventory for resale	175,961	78,101
Funds held in trust (Note 5)	625,759	477,735
Loans receivable (Note 6)	11,348,430	11,866,630
Investments in partnerships (Note 7)	3,121,145	1,721,834
Investments (Note 8)	699,651	1,262,342
Total financial assets	48,525,347	36,085,334
<hr/>		
Liabilities		
Line of credit (Note 9)	2,905,000	5,000,000
Accounts payable and accruals (Note 10)	5,288,984	2,526,284
Term loans due on demand (Note 11)	491,727	565,222
Deferred revenue (Note 12)	258,800	275,213
Capital reserve (Note 6)	276,773	248,109
Long-term debt (Note 13)	37,374,016	33,178,666
Total financial liabilities	46,595,300	41,793,494
<hr/>		
Net financial assets (net debt)	1,930,047	(5,708,160)
<hr/>		
Commitments (Note 21)		
Contingencies (Note 22)		
COVID-19 (Note 24)		
Non-financial assets		
Tangible capital assets (Schedule 1)	59,472,661	53,372,805
Prepaid expenses	212,987	151,752
Fishing licenses and permits (Note 14)	6,051,978	5,245,000
Total non-financial assets	65,737,626	58,769,557
<hr/>		
Accumulated surplus (Note 15)	67,667,673	53,061,397
<hr/>		
Approved on behalf of the Council		
 <hr style="width: 100%;"/>	Chief	 <hr style="width: 100%;"/>
		Councillor

The accompanying notes are an integral part of these financial statements

Millbrook First Nation
Consolidated Statement of Operations
For the year ended March 31, 2021

	<i>Schedules</i>	2021	2020
Revenue			
Indigenous Services Canada		14,198,916	11,627,152
M'ikmaq Employment Training Secretariat		576,120	1,094,056
Canada Mortgage and Housing Corporation		387,219	372,151
Additional government funding		2,638,717	111,509
Fisheries		6,193,470	8,008,026
Gaming <i>(Note 16)</i>		7,695,481	11,090,880
Retail		9,448,689	10,651,479
Rental income		4,757,904	4,768,406
Taxation		956,545	872,512
Earnings (loss) from investment in partnerships		(341,410)	10,098
Investment income		-	247,317
Interest income		1,173,912	1,832,058
Land lease		518,181	464,744
Other revenue		530,044	215,010
Cancellation of additional government funding		-	(174,166)
1919 Land Claim Compensation <i>(Note 23)</i>		20,348,251	-
		69,082,039	51,191,232
Program expenses <i>(Schedule 2)</i>			
Administration	4	12,315,430	11,667,399
Social Services	5	4,045,508	3,383,339
Education	6	4,858,872	4,862,820
Health	7	2,506,288	2,849,704
Operating and Maintenance	8	1,784,963	1,974,400
Housing	9	1,706,065	1,691,791
Rental	10	1,425,126	1,066,923
First Nation Economic Development	11	5,313,752	5,476,004
Gaming	12	573,046	1,064,142
Treaty Enterprises	13	2,932,253	4,796,151
Fisheries	14	4,604,916	5,409,044
Tobacco	15	6,453,766	6,503,700
1919 Land Claim Trust	17	5,820,000	-
		54,339,985	50,745,417
Surplus before other items		14,742,054	445,815
Other income (expense)			
Gain on disposal of capital assets		426,913	520,447
Impairment of investments <i>(Note 8)</i>		(562,691)	(4,251,027)
Loss due to alleged fraud <i>(Note 26)</i>		-	(2,135,172)
		(135,778)	(5,865,752)
Surplus (deficit)		14,606,276	(5,419,937)

The accompanying notes are an integral part of these financial statements

Millbrook First Nation
Consolidated Statement of Accumulated Surplus
For the year ended March 31, 2021

	<i>2021</i>	<i>2020</i>
Accumulated surplus, beginning of year	53,061,397	58,481,334
Surplus (deficit)	14,606,276	(5,419,937)
Accumulated surplus, end of year	67,667,673	53,061,397

The accompanying notes are an integral part of these financial statements

Millbrook First Nation
Consolidated Statement of Changes in Net Financial Assets (Net Debt)
For the year ended March 31, 2021

	2021	2020
Annual surplus (deficit)	14,606,276	(5,419,937)
Purchases of tangible capital assets	(10,480,938)	(3,216,344)
Amortization of tangible capital assets	4,239,863	4,259,709
Gain on sale of tangible capital assets	(426,913)	(520,447)
Proceeds of disposal of tangible capital assets	568,132	586,472
Purchase of fishing permit	(806,978)	-
	(6,906,834)	1,109,390
Acquisition of prepaid expenses	(61,235)	-
Use of prepaid expenses	-	250,163
	(61,235)	250,163
Increase (decrease) in net debt	7,638,207	(4,060,384)
Net debt, beginning of year	(5,708,160)	(1,647,776)
Net financial assets (net debt), end of year	1,930,047	(5,708,160)

The accompanying notes are an integral part of these financial statements

Millbrook First Nation
Consolidated Statement of Cash Flows
For the year ended March 31, 2021

	2021	2020
Cash provided by (used for) the following activities		
Operating activities		
Surplus (deficit)	14,606,276	(5,419,937)
Non-cash items		
Amortization	4,239,863	4,259,709
Gain on disposal of capital assets	(426,913)	(520,447)
Earnings from investment in partnerships	341,410	(10,098)
Valuation loss on investments	562,691	4,251,027
	19,323,327	2,560,254
Changes in working capital accounts		
Accounts receivable	60,841	652,665
Inventory for resale	(97,857)	283,527
Prepaid expenses	(61,235)	250,163
Accounts payable and accruals	2,762,700	154,362
Deferred revenue	(16,413)	(467,202)
	21,971,363	3,433,769
Financing activities		
Advances of long-term debt	7,068,766	300,000
Repayment of long-term debt	(2,873,416)	(2,663,310)
Repayment of term loans due on demand	(73,495)	(150,165)
Change in capital reserve	28,664	59,022
Net advance (repayment) of line of credit	(2,095,000)	2,145,000
	2,055,519	(309,453)
Capital activities		
Purchases of tangible capital assets	(10,480,938)	(3,216,344)
Proceeds of disposal of tangible capital assets	568,132	586,472
Purchase of fishing license	(806,978)	-
	(10,719,784)	(2,629,872)
Investing activities		
Investments in partnerships	(2,779,454)	-
Distributions from investments	1,038,734	632,726
Proceeds on disposal of investment	-	344,600
Change in funds held in trust	(148,024)	(420,716)
Repayments of loan receivable	518,200	756,746
Increase in restricted cash	(7,732,008)	(2,851,550)
	(9,102,552)	(1,538,194)
Increase (decrease) in cash resources	4,204,546	(1,043,750)
Cash resources, beginning of year	12,265,565	13,309,315
Cash resources, end of year	16,470,111	12,265,565

The accompanying notes are an integral part of these financial statements

1. Operations

The Millbrook First Nation (the "First Nation") is located in the province of Nova Scotia, and provides various services to its members. Millbrook First Nation includes the Nation's members, government and all related entities that are accountable to the Nation and are controlled by the Nation.

2. Significant accounting policies

These consolidated financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards. These consolidated financial statements have been prepared using the following significant accounting policies:

Reporting entity consolidated

The financial statements consolidate the financial activities of all entities and departments comprising the First Nation reporting entity, except for First Nation business entities. Trusts administered on behalf of third parties by Millbrook First Nation are excluded from the First Nation reporting entity.

The First Nation has consolidated the assets, liabilities, revenue and expenses of its principal operating entities, which are both incorporated and unincorporated. The unincorporated entities are as follows:

- Millbrook Band Council which reports the general activities of the First Nation including Administration, Social Services, Education, Health, Operating and Maintenance and Trust Fund.
- Millbrook Band Housing Projects which reports the social housing assets of the First Nation, together with related activities.
- Millbrook Tobacco Store which reports on the First Nation's retail tobacco store operations.
- Millbrook Rental Authority which provides on-reserve housing to members.
- Millbrook Gaming Commission which reports the First Nation's gaming activities.
- Millbrook Treaty Gas operation which reports the First Nation's retail commercial operations.
- Millbrook First Nation Aboriginal Fisheries which reports the First Nation's commercial fishing operations.

Incorporated and unincorporated business entities, which are controlled by Millbrook Band Council are included in the consolidated financial statements. These are:

- 3031611 Nova Scotia Limited (Land holding)
- 3050587 Nova Scotia Limited (Sheet Harbour wharf)
- 3051802 Nova Scotia Limited (Aquaculture)
- 3051803 Nova Scotia Limited (Caldwell Glen apartments)
- 3061881 Nova Scotia Limited (Joggins Wharf)
- 3151517 Nova Scotia Limited (Mill Mel partnership holding)
- 3336402 Nova Scotia Limited (Hampton Inn holding)
- 3288180 Nova Scotia Limited (Millbrook Cultural & Heritage Centre)
- 3288613 Nova Scotia Limited (Millbrook Finance Authority)
- 3043339 Nova Scotia Limited (Von Dutch Marine)
- 3269804 Nova Scotia Limited (Truro Millbrook Wind Limited Partnership holding)
- 3233312 Nova Scotia Limited (Aquaculture sublease)

2. Significant accounting policies *(Continued from previous page)*

- 3310689 Nova Scotia Limited (Cheese Curds & Habaneros franchise)
- Mill Mel Residential Developments Partnership
- Millbrook First Nation Economic Development Corporation Limited
- Millbrook Technologies Inc.

All inter-entity balances have been eliminated on consolidation; however, transactions between departments have not been eliminated in order to present the results of operations for each specific segment.

The Millbrook First Nation Children's Trust is not included in the consolidated financial statements as the trust is administered and controlled by the Trustee for the benefit of members of the Nation and not the Nation itself.

Millbrook First Nation business entities, owned or controlled by the First Nation's Council but not dependent on the First Nation for their continuing operations, are included in the financial statements using the modified equity method. Under the modified equity method, the equity method of accounting is modified only to the extent that the business entity accounting principles are not adjusted to conform to those of the First Nation. Thus, the First Nation's investment in these entities is recorded at acquisition cost and is increased for the proportionate share of post acquisition earnings and decreased by post acquisition losses and distributions received. Entities accounted for by the modified equity basis include:

- We'Kopekwitk Service Hotel Limited Partnership
- Truro Millbrook Wind Limited Partnership

Basis of presentation

Sources of revenue and expenses are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Asset classification

Assets are classified as either financial or non-financial. Financial assets are assets that could be used to discharge existing liabilities or finance future operations. Non-financial assets are acquired, constructed or developed assets that do not normally provide resources to discharge existing liabilities but are employed to deliver government services, may be consumed in normal operations and are not for resale in the normal course of operations. Non-financial assets include tangible capital assets, prepaid expenses, deferred development costs and fishing licenses and permits.

Net financial assets (net debt)

The First Nation's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the First Nation is determined by its financial assets less its liabilities. Net debt combined with non-financial assets comprise a second indicator of financial position, accumulated surplus (deficit).

Segments

The First Nation conducts its business through thirteen reportable segments: Administration, Social Services, Education, Health, Operating and Maintenance, Housing, Rental, First Nation Economic Development, Gaming, Treaty Gas, Fisheries Tobacco and Trust Fund. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives to aid in resource allocation decisions, and to assess operational performance.

For each reported segment, revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. Administration fees have been apportioned based on a percentage of budgeted revenue, where permitted by the funder.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements. Inter-segment transfers are recorded at their exchange amount.

2. **Significant accounting policies** *(Continued from previous page)*

Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Inventory for resale

Inventory is valued at the lower of cost and net realizable value and are expensed to cost of sales as the related revenue is recognized. Cost is determined using the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling costs.

Investments

Investments in entities that are not controlled or jointly controlled by the First Nation reporting entity are accounted for using the cost method. They are recorded at cost, less any provision for other than temporary impairment.

Investments of shares of corporations publicly traded and quoted in an active market are recorded at cost less any impairment.

All investments are reviewed by management for impairment and if a decline in the value is considered other than temporary, the investment is written down to reflect the impairment with a charge to income.

Funds held in Trust

Funds held in trust on behalf of First Nation members by the Government of Canada in the Ottawa Trust Fund are reported on the statement of financial position with an offsetting amount in accumulated surplus (deficit). Trust moneys consist of

- Revenue trust moneys generated primarily through land leasing transactions or interest earned on deposits held in trust.

Tangible capital assets

Tangible capital assets are initially recorded at cost based on historical cost accounting records. Contributed tangible assets are recorded at their fair value at the date of contribution.

When conditions indicate that a tangible capital asset no longer contributes to the First Nation's ability to provide goods and services, or that the value of future economic benefits associated with a tangible capital asset is less than its net book value, the First Nation reduces the cost of the asset to reflect the decline in its value. Write-downs of tangible capital assets are not reversed.

Amortization

Tangible capital assets are amortized annually using the following methods at rates intended to amortize the cost of the assets over their estimated useful lives:

	Method	Rate
Buildings	straight-line	2.5, 4 and 5 %
Buildings	straight-line	15 years
Equipment	declining balance	20-30 %
Equipment	straight-line	10-20 %
Roads	straight-line	4-10 %
Water tower	straight-line	4 %
Computers	straight-line	20 %
Land improvements	straight-line	6.67 %
Boats	straight-line	10 %
Vehicles	declining balance	10-30 %
Wharf	straight-line	5 %

Tangible capital assets related to construction in progress are not amortized until the underlying asset is considered to be in use. Upon completion of the project, the asset is amortized in accordance with the accounting policy consistent with the corresponding asset class.

2. **Significant accounting policies** *(Continued from previous page)*

Long-lived assets

Long-lived assets consist of tangible capital assets and purchased fishing licenses and permits. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Nation performs impairment testing on long-lived assets held for use whenever events or changes in circumstances indicate that the carrying amount of an asset, or group of assets, does not provide future economic benefits to the Nation. Any impairment is included in surplus (deficit) for the year.

Revenue recognition

Government Transfers

The First Nation recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the First Nation recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

Externally restricted revenue

The First Nation recognizes externally restricted inflows as revenue in the period the resources are used for the purposes specified in accordance with an agreement or legislation. Until this time, the First Nation records externally restricted inflows in deferred revenue.

Funds held in Ottawa Trust Fund

Due to measurement uncertainty, revenue related to the receipt of funds held in the Ottawa Trust Fund is recognized when it is received by the Government of Canada.

Tax revenue

The First Nation recognizes taxes as assets and revenue when they meet the definition of an asset; are authorized by a legislature, council, or legislative convention; and the taxable event has occurred.

Tax revenue is initially measured at management's best estimate of the amount resulting from the original taxable event in accordance with tax legislation. The related tax receivable is initially recognized at its realizable value at the date of acquisition. At each financial statement date, the First Nation evaluates the tax receivable for collectability and records a valuation allowance to reflect the tax receivable at its net recoverable amount, if necessary.

Other revenues

Rental revenue is recognized in the period it is earned as agreed to by the rental entities and their tenants.

Revenue from business operations are recorded as revenue when earned at the point of sale.

Interest and other revenues are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Net gaming revenue from video lottery net of corresponding direct expenses are recognized at the time of play and are recorded net of commissions and credits paid out. Other gaming revenues are recognized as earned when received or receivable as long as collection is reasonably assured.

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

2. Significant accounting policies (Continued from previous page)

Purchased fishing licenses and permits

The First Nation records all purchased commercial fishing licenses and permits as intangible assets (See Note 14). All other permits and licenses owned by Millbrook First Nation Aboriginal Fisheries have been granted for a \$nil consideration and therefore have not been capitalized (See Note 14).

Measurement uncertainty - Use of estimates

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of tangible capital assets. Investment impairments are based on the net recoverable value of the investment.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the consolidated financial statements of changes in such estimates and assumptions in future years could be significant. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the years in which they become known.

3. Restricted cash

	2021	2020
First Nation Finance Authority ("FNFA") holds a 5% deposit on loans issued to the First Nation as security (see note 13).	474,338	470,244
CMHC Operating reserve	496,619	493,811
CMHC Subsidy surplus	44,947	35,244
CMHC Replacement reserve	1,343,121	840,292
Cash advance held in trust with Cox and Palmer	-	2,779,380
1919 Land Claim held in Trust (see note 23)	9,991,954	-
	12,350,979	4,618,971

4. Accounts receivable

	2021	2020
Trade receivable	2,066,799	843,398
Government funding receivable	1,330,850	1,128,544
Members	106,724	151,441
Council members, advances of honorariums	47,242	120,299
Miscellaneous	181,696	1,825,893
	3,733,311	4,069,575
Less: Allowance for doubtful accounts	-	275,419
	3,733,311	3,794,156

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

5. Funds held in trust

Capital and revenue trust monies are transferred to the First Nation when the consent of the Minister of Indigenous Services Canada, with the authorization of the First Nation's Council.

	2021	2020
Capital Trust		
Balance, beginning and end of year	4,349	4,349
Revenue Trust		
Balance, beginning of year	473,386	52,670
Interest	3,906	8,010
Lease revenue	518,181	412,706
Withdrawal - COVID support	(374,063)	-
Balance, end of year	621,410	473,386
	625,759	477,735

6. Loans receivable

Loans receivable consist of the following:

	Principal	Allowance	2021 Net recoverable value	2020 Net recoverable value
Non-interest bearing loan to Millbrook Community Bingo Society, quarterly principal payment of \$13,938, unsecured.	97,559	-	97,559	139,373
8.0% leasehold allowance reimbursement loan to OnX Enterprise Solutions, monthly principal and interest payments of \$69,973, secured by specific equipment to which the receivable relates.	4,476,216	-	4,476,216	4,912,333
4.98% term loan to We'Kopekwitk Service Hotel Limited Partnership, monthly payments of interest only, maturing fiscal 2024, secured by a general security agreement.	6,550,155	-	6,550,155	6,590,424
6.00% demand loan to We'Kopekwitk Service Hotel Limited Partnership, with interest calculated and payable quarterly, no set terms for principal repayment.	224,500	-	224,500	224,500
	11,348,430	-	11,348,430	11,866,630

The First Nation waived principal and interest payments commencing June 1, 2020 on the loans to We'Kopekwitk Service Hotel Limited Partnership as a result of the COVID-19 pandemic.

We'Kopekwitk Service Hotel Limited Partnership, is required to pay 3% of the gross revenue on a monthly basis to the First Nation as a capital reserve. The balance of the capital reserve as at March 31, 2021 is \$276,773 (2020 - \$248,109). The Limited Partnership can make an application to have any capital costs associated with the Hotel building reimbursed from this fund.

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

7. Investments in partnerships

The First Nation has investments in the following entities:

	<i>Opening balance</i>	<i>Purchases / contributions</i>	<i>Share of earnings (loss)</i>	<i>Cash distribution</i>	<i>2021 Closing balance</i>
Business Partnerships – Modified Equity:					
We'Kopekwitk Service Hotel Limited Partnership - 97%	792,968	2,779,380	(773,429)	-	2,798,919
Truro Millbrook Wind Partnership - 51%	928,866	-	431,943	(1,038,583)	322,226
	1,721,834	2,779,380	(341,486)	(1,038,583)	3,121,145

	<i>Opening balance</i>	<i>Purchase of shares</i>	<i>Cumulative share of earnings (loss)</i>	<i>Cash distributions</i>	<i>2020 Closing balance</i>
Business Partnerships – Modified Equity:					
We'Kopekwitk Service Hotel Limited Partnership - 86%	1,241,341	-	(448,373)	-	792,968
Truro Millbrook Wind Partnership - 51%	1,103,121	-	458,471	(632,726)	928,866
	2,344,462	-	10,098	(632,726)	1,721,834

The First Nation's investees have a different year-end than March 31, 2021. The First Nation uses the investees' year-end financial statements to account for its investment.

The investment in We'Kopekwitk Service Hotel Limited Partnership was established for the purpose of developing and operating the hotel in a manner which provides long-term returns for the Partners.

The investment in Truro Millbrook Wind Limited Partnership was established for the purpose of developing and operating wind turbines in a manner which provides long-term returns for the Partners.

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

7. Investments in partnerships (Continued from previous page)

Summary financial information for each business partnership, accounted for using the modified equity method, for their respective year-end is as follows:

	<i>We'Kopekwitk Service Hotel Limited Partnership As at December 31, 2020</i>	<i>Truro Millbrook Wind Limited Partnership As at December 31, 2020</i>
Assets		
Cash	67,389	519,117
Accounts receivable	237,107	329,917
Prepaid expenses	100,781	44,023
Restricted cash	192,433	100,000
Right of use asset	-	125,766
Property, plant and equipment	9,827,354	11,713,861
Investment	-	94,020
Inventory	2,469	-
Total assets	10,427,533	12,926,704
Liabilities		
Accounts payable and accruals	966,188	386,808
Lease obligation	-	125,346
Asset retirement obligation	-	94,116
Promissory note payable	224,500	-
Current portion of long term debt	229,378	-
Long-term debt	6,360,847	11,059,963
Total liabilities	7,780,913	11,666,233
Net assets	2,646,620	1,260,471
Total revenue	1,690,979	3,052,225
Total expenses	2,491,630	2,205,129
Net income (loss)	(800,651)	847,096
Net income (loss)	(800,651)	847,096

Principal repayments on long-term debt of the First Nation's business enterprises in each of the next five years assuming all term debt is subject to contractual terms of repayment, are estimated as follows:

	<i>2021</i>	<i>2022</i>	<i>2023</i>	<i>2024</i>	<i>2025</i>	<i>Thereafter</i>	<i>Total</i>
Long-term debt owed by business partnerships							
We'Kopekwitk Hotel Service LP	229,378	241,715	6,119,132	-	-	-	6,590,225
Truro Millbrook Wind Limited Partnership	622,322	654,958	689,502	721,058	747,286	8,284,174	11,719,300
	851,700	896,673	6,808,634	721,058	747,286	8,284,174	18,309,525

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

8. Investments

	<i>Number of shares</i>	2021	2020
Measured at cost:			
Deer Lake Express Hotel Limited	192,000	300,000	300,000
Melford International Terminal Incorporated	250,000	333,105	333,105
Holloway Lodging Real Estate Investment Trust	5,750	11,543	11,543
Zenabis Global	3,088,457	55,000	617,691
ANSMC Cannabis GP	1	1	1
Beaubassin Mi'kmaq Wind Management Ltd.	1	1	1
FN Offshore Clam Resource Sharing	1	1	1
		699,651	1,262,342

During the year, a valuation loss of \$562,291 (2020 - \$4,251,027) was recorded on the Zenabis Global investments due to impairment from a historic decline in price below cost. The fair market value of the Zenabis Global investment at March 31, 2021 is \$370,615.

On June 1, 2021 Zenabis Global was purchased by HEXO Corp. and the First Nation received 54,727 shares of that Company. Based on value of HEXO Corp. shares subsequent to year-end, the investments has a permanent decrease in value and therefore the impairment loss was recorded.

9. Line of credit

The First Nation has a consolidated banking agreement with Royal Bank of Canada which provides an operating line of credit of \$5,000,000 (2020 - \$5,000,000) of which \$2,905,000 (2020 - \$5,000,000) was drawn, renewable on an annual basis, and bearing interest at prime (2020 - prime).

As security, the First Nation has provided a general security agreement with a first ranking security interest in all property of the Band. Band Council resolutions have been provided to authorize specific borrowing.

10. Accounts payable and accruals

	2021	2020
Accounts payable and accruals	5,235,837	2,207,802
Employee savings bond deductions	53,147	318,482
		5,288,984
		2,526,284

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

11. Term loans due on demand

	2021	2020
3.98% RBC term loan repayable on demand, maturing April 2024, principal payments of \$12,272 monthly, secured as described in note 13.	491,043	554,245
RBC mortgage payable in blended monthly instalments of \$342 interest payable at 2.53% per annum and maturing May 2021, secured as described in note 13.	684	4,711
RBC mortgage payable was repaid during the year.	-	6,266
	491,727	565,222

Principal repayments on term loans on demand in each of the next four years

2022	130,756
2023	135,344
2024	140,823
2025	84,804

12. Deferred revenue

The following table represents changes in the deferred revenue balance attributable to each major category of external restrictions:

	<i>Balance, beginning of year</i>	<i>Contributions received</i>	<i>Amounts recognized as revenue</i>	<i>Balance, end of year</i>
Canada Mortgage and Housing Corporation	54,693	-	39,613	15,080
Rent	220,520	23,200	-	243,720
	275,213	23,200	39,613	258,800

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

13. Long-term debt

	2021	2020
4.25% term loan, payable on demand, maturing August 2022, repayable in blended monthly payments of \$12,799, secured as described below.	1,442,819	1,531,693
CMHC mortgages payable in monthly instalments of \$33,087 interest payable between 0.27%-2.68% per annum, due for renewal between April 2021 and October 2024 and maturing between November 2023 and February 2043, secured by a ministerial guarantee by ISC.	4,537,110	4,846,811
Royal Bank of Canada mortgages, bearing interest between 3.26% and 4.45% per annum, repayable in blended monthly payments of \$34,669, maturing between March 2022 and June 2024, and is secured by buildings with a net book value of \$6,944,597 and a general assignment of rents and leases.	10,403,599	3,475,179
2.95% First Nations Finance Authority - Bond Series debt, repayable in monthly fixed principal payments of \$26,051 and interest payments of \$20,300, adjusted annually for actuarial adjustments, due for renewal June 1, 2025; secured by revenues of the Millbrook Gaming Commission.	6,986,327	7,177,548
Non-interest bearing note was paid on the settlement of 1919 land claim (see note 23).	-	1,016,838
Royal Bank of Canada loans, bearing interest between 3.50% and 4.50% per annum, repayable in blended monthly payments of \$137,481, maturing between January 2023 and April 2024 and secured as described below.	8,565,527	9,240,874
4.1% RBC lease line of credit, maturing January 2023, repayable in monthly instalments of principal and interest of \$56,977 and secured as described below.	5,438,635	5,889,723
	37,374,017	33,178,666

Principal repayments on long-term debt in each of the next five years, assuming long-term debt subject to refinancing is renewed, are estimated as follows:

2022	2,758,923
2023	2,786,832
2024	3,210,533
2025	2,306,695
2026	1,591,422

The Royal Bank of Canada demand loan and term loans are secured by a general security agreement constituting a first ranking security interest in all personal property of the First Nation, a guarantee and postponement of claim of \$25,600,000 from Millbrook First Nation supported by a Band council resolution, assignment of fire insurance and rents on specific properties, leasehold mortgages of \$23,500,000 on specific properties and a letter of undertaking signed by Millbrook First Nation agreeing to cover any debt servicing shortfalls.

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

14. Fishing Licenses and Permits

	2021	2020
District 35 Lobster License #111601	2,300,000	2,300,000
District 35 Lobster License #112025	2,300,000	2,300,000
Area 23 Snow Crab Allocation Permit #152701	225,000	225,000
Area 23 Snow Crab Allocation Permit #152716	806,978	-
Area 24 Snow Crab Allocation Permit #152739	210,000	210,000
Area 24 Snow Crab Allocation Permit #152741	210,000	210,000
	6,051,978	5,245,000

The First Nation records purchased commercial fishing licenses as intangible assets. Any permits that are contributed or obtained in a method other than purchase, have been allocated a value of \$nil and have not been recorded as capital expenditures as a result. These licenses and permits have been disclosed below.

<u>Species</u>	<u>Area</u>	<u># of Tags/Quota</u>
Ground-Fish	Digby	35,000 lbs
Lobster	35-Digby	7 tags
Lobster	32-Sheet Harbour	2 tags
Swordfish	SF Area	30,000 lbs
Tuna	Canso	5,000 lbs
Tuna	Pictou/Canso	4 tags

15. Accumulated Surplus

The First Nation designates and tracks separately the following funds and reserves in accordance with internal management policies. These funds are designated to assist with fund management and to comply with legislation.

	2021	2020
Operating fund		
Surplus, beginning of year	12,951,743	18,802,769
Annual surplus (deficit)	14,606,277	(5,419,939)
Tangible capital assets & fishing licenses and permits	(999,205)	(460,085)
Trust Fund	(503,117)	(464,744)
Replacement reserve	277,587	255,785
Transfers, net	124,687	237,957
Surplus, end of year	26,457,972	12,951,743
Investment in Tangible assets & Fishing licenses and permits		
Surplus, beginning of year	38,957,957	39,036,347
Amortization	(4,239,863)	(4,259,709)
Additions	10,480,938	3,216,344
Issuance of capital debt	(7,068,766)	(300,000)
Repayment of capital debt	1,968,115	1,869,476
Gain on disposal of capital assets	426,913	519,947
Proceeds on disposal of tangible capital assets	(568,132)	(585,973)
Transfer from (to) operating fund	133,310	(538,406)
Surplus, end of year	40,090,472	38,958,026

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

15. Accumulated Surplus *(Continued from previous page)*

	2021	2020
Trust Fund Equity		
Surplus, beginning of year	477,736	(187,959)
Land lease	503,117	464,744
Transfer (to) from operating fund	(355,094)	200,951
<hr/>		
Surplus, end of year	625,759	477,736
<hr/>		
Replacement Reserve Fund		
Surplus, beginning of year	673,962	830,249
Withdrawals from Replacement Reserve, net of interest income	(277,587)	(255,785)
Transfer from operating fund	97,096	99,498
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Surplus, end of year	493,471	673,962
<hr/>		

The operating fund represents amounts available to offset future operational revenue requirements. The investment in tangible capital assets fund represents amounts available to finance capital projects. The trust fund equity represents funds held in trust by the Government of Canada for land leasing transactions. The replacement reserve fund represents amounts set aside under the terms of the agreement with CMHC to ensure repair and maintenance of buildings financed by CMHC.

16. Gaming revenues, net

	2021	2020
VLT Cash in	34,444,510	51,683,390
VLT Cash out	(26,867,207)	(40,806,146)
Commission to vendors	(1,478,921)	(2,162,563)
Province of Nova Scotia Gaming Agreement	37,741	189,023
Other lottery revenues	1,559,358	2,187,176
<hr/>		
	7,695,481	11,090,880
<hr/>		

17. Replacement reserve

Under agreements with Canada Mortgage and Housing Corporation (CMHC) the Nation established the following:

- A replacement reserve has been established for replacement of capital equipment and for major repairs to the houses. At March 31, 2021, \$543,471 (2020 - \$673,962) has been set aside to fund this reserve. The unfunded portion at March 31, 2021 was \$nil (2020 - \$nil).
- A subsidy surplus reserve established by retaining excess federal assistance payments received for Post 1996 housing projects. Reserve funds may be used to meet future subsidy requirements of income tested occupants, over and above the maximum federal assistance. At March 31, 2021, \$639,1674 (2020 - \$562,774) has been set aside to fund this reserve. The unfunded portion at March 31, 2021 was \$142,548 (2020 - \$68,963).

In accordance with terms of the agreements, CMHC reserve moneys must be held or invested only in accounts or instruments guaranteed by the Canada Deposit Insurance Corporation, or as otherwise approved by CMHC. Reserve withdrawals are credited first to interest and then to principal.

18. Millbrook First Nation Children's Trust

The First Nation established trust accounts to control member allowances for children under the age of nineteen. The principal and interest are held in trust by an independent financial institution. Upon turning nineteen years of age, the principal and accumulated interest are paid to the individual Band member. The fair value of the investments held in Trust as at March 31, 2021 is \$18,397,762 (2020 - \$14,561,206).

19. Tuition Agreement

On August 1, 1987, the First Nation entered into a tuition agreement with Chignecto-Central Regional School Board respecting the provision of education services to Indigenous children. The cost to the First Nation is based on the net operating expenditures of the school board prorated by the Indigenous student ratio enrolment in the schools administered by the School Board.

20. Retirement service awards

The First Nation has a policy which provides its Chief and Council members, upon retirement an award in recognition of service, equal to \$1,000 for each year of service for Chief and Council. The liability at March 31, 2021 is \$617,000 (2020 - \$604,000).

During the year, the First Nation paid out retirement allowances of \$nil (2020 - \$30,000).

21. Commitments

During 2018, the First Nation signed a franchise agreement to own and operate a franchised restaurant. Under the terms of the agreement, the Band is required to pay a monthly royalty fee to the franchiser of 5% of gross sales for the immediately preceding month. This royalty fee is required for the duration of the franchise agreement.

Additionally, the Nation entered into agreements with a contractor to complete building projects with a contract value of \$32,119,638. Subsequent to year-end, the First Nation entered into two separate financing facilities with the Royal Bank of Canada for these projects. The Nation entered into a \$10,000,000 non-revolving term facility, bearing interest at prime, with interest payments only payable monthly. This loan matures in January 2023. The Nation also entered into a \$13,650,000 term loan, bearing interest at a fixed rate of 5.32%, amortized over 30 years, renewing in July 2025.

22. Contingencies

The First Nation entered into a ten year funding agreement with Indigenous Services Canada, effective April 1, 2019, to be renewed April 1, 2029. These funds are to be used to provide certain programs and services to band members and recipients as defined in the agreement.

The First Nation has entered into contribution agreements with various government departments. Funding received under these contribution agreements are subject to repayment if the First Nation fails to comply with the terms and conditions of the agreements.

One of the First Nation's incorporated companies has provided a guarantee of \$67,800 for an outstanding loan of Amherst 8 Motel Limited.

The First Nation may, from time to time, be involved in legal proceedings, claims and litigation that arise in the normal course of business, which the First Nation believes would not reasonably be expected to have a material adverse effect on its financial position.

Millbrook First Nation
Notes to the Consolidated Financial Statements
For the year ended March 31, 2021

23. 1919 Land Claim

On April 24, 2020 the 1919 Land Claim was settled with the Government of Canada. As a result, the First Nation received compensation of \$20,358,251 to the Millbrook First Nation Band 1919 Land Claim Trust in accordance with the trust settlement agreement. The First Nation used the proceeds as shown below, with the balance remaining in the Trust for future developments.

Compensation received	20,348,251
Repayment of promissory note	(1,016,838)
	19,331,413
Legal expenses	(2,053,459)
Band member payments of \$3,000 per member	(4,344,000)
Children's Trust payment \$3,000 per minor	(1,476,000)
	11,457,954

During the year, \$9,991,954 was transferred to the trust for the 1919 Land Claim with the remaining \$1,476,000 to be transferred at a later date.

24. COVID-19

Impact on operations of COVID-19 (coronavirus)

In early March 2020, the impact of the global outbreak of COVID-19 (coronavirus) began to have a significant impact on businesses through the restrictions put in place by the Canadian, provincial, Indigenous and municipal governments regarding travel, business operations and isolation/quarantine orders.

Despite the impact of COVID-19, the First Nation continues to operate as it is in an essential service sector. Necessary precautions to minimize the potential risk to employees have been implemented.

At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the First Nation as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put in place by Canada and other countries to fight the virus.

25. Economic dependence

Millbrook First Nation receives a significant portion of its revenue from Indigenous Services Canada as a result of Treaties entered into with the Government of Canada. These treaties are administered by Indigenous Services Canada under the terms and conditions of the Indian Act. The ability of the First Nation to continue operations is dependent upon the Government of Canada's continued financial commitments as guaranteed by these treaties.

26. Loss due to alleged fraud

During the prior year, Council removed an employee after it was discovered there were accounting irregularities. At that time, Council engaged an accounting firm to perform a forensic audit which determined nil (2020 - \$2,135,172) of fraudulent expenses were recorded in Millbrook First Nation Aboriginal Fisheries. The total estimated amount over seven years is \$4,878,388.

The First Nation has launched a civil suit in the Supreme Court of Nova Scotia against the employee involved in the irregularities. The First Nation also made an insurance claim and received \$1,300,000.

27. Compliance with authorities

The First Nation is required to make its financial statements publicly available and submit its financial statements to Indigenous Services Canada by July 29, 2021. As the audit report date is dated after July 29, 2021, the First Nation is in breach of this requirement. The possible effect of this breach has not yet been determined.

28. Comparative figures

Certain comparative figures have been reclassified to conform with current year's presentation.

Millbrook First Nation
Schedule 1 - Consolidated Schedule of Tangible Capital Assets

For the year ended March 31, 2021

	<i>Buildings</i>	<i>Equipment</i>	<i>Roads</i>	<i>Water tower</i>	<i>Land</i>	<i>Computers</i>	<i>Subtotal</i>
Cost							
Balance, beginning of year	97,475,002	6,427,008	8,756,643	1,998,798	2,037,022	327,442	117,021,915
Acquisition of tangible capital assets	2,743,588	397,483	-	-	-	9,433	3,150,504
Construction-in-progress	5,756,105	-	-	-	-	-	5,756,105
Disposal of tangible capital assets	(124,440)	(233,087)	(45,793)	-	(17,747)	-	(421,067)
Balance, end of year	105,850,255	6,591,404	8,710,850	1,998,798	2,019,275	336,875	125,507,457
Accumulated amortization							
Balance, beginning of year	50,467,078	5,381,633	6,882,761	1,277,642	-	327,512	64,336,626
Annual amortization	3,348,989	344,890	184,560	79,952	-	2,575	3,960,966
Accumulated amortization on disposals	(17,305)	(223,950)	(45,793)	-	-	-	(287,048)
Balance, end of year	53,798,762	5,502,573	7,021,528	1,357,594	-	330,087	68,010,544
Net book value of tangible capital assets	52,051,493	1,088,831	1,689,322	641,204	2,019,275	6,788	57,496,913
	2020						
Net book value of tangible capital assets	47,007,862	1,045,373	1,873,882	721,156	2,037,022	-	52,685,295

Millbrook First Nation
Schedule 1 - Consolidated Schedule of Tangible Capital Assets

For the year ended March 31, 2021

	<i>Subtotal</i>	<i>Land improvements</i>	<i>Boats</i>	<i>Vehicles</i>	<i>Wharf</i>	<i>2021</i>	<i>2020</i>
Cost							
Balance, beginning of year	117,021,915	401,940	3,083,077	1,000,371	1,531,600	123,038,903	121,632,922
Acquisition of tangible capital assets	3,150,504	-	1,536,890	59,938	-	4,747,332	2,885,008
Construction-in-progress	5,756,105	-	-	-	-	5,756,105	331,338
Disposal of tangible capital assets	(421,067)	-	-	(49,487)	-	(470,554)	(1,426,079)
Balance, end of year	125,507,457	401,940	4,619,967	1,010,822	1,531,600	133,071,786	123,423,189
Accumulated amortization							
Balance, beginning of year	64,336,626	401,940	2,938,182	806,534	1,182,822	69,666,104	67,150,728
Annual amortization	3,960,966	13,491	49,208	169,671	76,580	4,269,916	4,259,709
Accumulated amortization on disposals	(287,048)	-	-	(49,847)	-	(336,895)	(1,360,053)
Balance, end of year	68,010,544	415,431	2,987,390	926,358	1,259,402	73,599,125	70,050,384
Net book value of tangible capital assets	57,496,913	(13,491)	1,632,577	84,464	272,198	59,472,661	53,372,805
	2020						
Net book value of tangible capital assets	52,685,295	-	144,825	193,837	348,848	53,372,805	

Millbrook First Nation
Schedule 2 - Consolidated Schedule of Expenses by Object
For the year ended March 31, 2021

	2021	2020
Consolidated expenses by object		
ATM fees	18,674	59,248
Administration	73,057	79,938
Advertising	27,313	28,927
Amortization	4,239,863	4,259,709
Atlantic Lottery	408,680	816,000
Bad debts	59,195	380,669
Band housing repairs and maintenance	202,571	444,501
Bank charges and interest	733,162	1,012,378
Chief and council	692,767	633,216
Community events	206,704	330,904
Early childhood education	98,243	199,488
Economic	48,303	54,745
Elections	11,883	35,516
Franchising royalty	29,861	52,248
Funeral	1,950	52,004
General Dynamics	130,265	156,601
Insurance	359,494	373,218
Interest on long-term debt	1,057,629	1,177,740
Jordan's Principle	180,458	201,419
Land compensation	1,899,496	5,606
Laundry and cleaning	12,593	19,537
Management fees	99,088	96,926
Medical	607,932	714,404
Medical supplies and prescriptions	16,579	17,963
Miscellaneous	101,651	810,337
Office rent	10,875	13,085
Office supplies	381,750	359,562
Outreach	497,872	639,134
Post secondary tuition	1,621,046	1,367,959
Power Center - Common area	49,509	46,884
Power Center - General operating	78,539	21,305
Professional development	8,970	4,791
Professional fees	1,598,977	1,236,893
Property tax	532,881	470,949
Provincial school fees	1,440,066	1,520,613
Purchases	6,381,536	7,437,428
RCMP building	433,329	20,666
Rent	714,389	525,563
Repairs and maintenance	2,824,642	2,568,974
Salaries and benefits	10,368,167	11,049,311
Security	219,947	294,602
Social assistance	3,905,190	3,245,084
Sport and activity funds	170,643	302,972
Student expenses	437,835	494,641
Supplies	68,651	78,913
Telephone	77,431	67,925
Training	1,073	1,862
Transportation	144,503	133,686
Travel	34,680	47,815
Treaty credit	9,728,343	5,456,255
Utilities	603,792	673,423
Vessel operating costs	687,938	651,880
	54,339,985	50,745,417

Millbrook First Nation
Schedule 3 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2021

	<i>Schedule #</i>	<i>ISC Revenue</i>	<i>Other Revenue</i>	<i>Funds Held in Trust</i>	<i>Total Revenue</i>	<i>Total Expenses</i>	<i>Adjustments/ Transfers From (To)</i>	<i>Current Surplus (Deficit)</i>	<i>Prior Year Surplus (Deficit)</i>
Segment Schedules									
Administration	4	3,508,242	1,547,999	-	5,056,241	12,315,430	8,985,561	1,726,372	(3,879,825)
Social Services	5	4,716,308	-	-	4,716,308	4,045,508	-	670,800	640,466
Education	6	4,367,272	-	-	4,367,272	4,858,872	-	(491,600)	(625,629)
Health	7	1,449,373	-	-	1,449,373	2,506,288	-	(1,056,915)	(1,730,691)
Operating and Maintenance	8	157,721	-	-	157,721	1,784,963	-	(1,627,242)	(1,817,119)
Housing	9	-	1,054,169	-	1,054,169	1,706,065	-	(651,896)	(679,301)
Rental	10	-	1,436,322	-	1,436,322	1,425,126	-	11,196	323,915
First Nation Economic Development	11	-	3,682,003	-	3,682,003	5,313,752	-	(1,631,749)	(609,108)
Gaming	12	-	6,136,123	-	6,136,123	573,046	(5,560,171)	2,906	-
Treaty Enterprises	13	-	2,513,521	-	2,513,521	2,932,253	-	(418,732)	(899,724)
Fisheries	14	-	8,393,948	-	8,393,948	4,604,916	-	3,789,032	395,380
Tobacco	15	-	9,116,831	-	9,116,831	6,453,766	-	2,663,065	2,796,003
Trust Fund	16	-	-	518,181	518,181	-	(355,093)	163,088	665,695
1919 Land Claim Trust	17	-	20,348,251	-	20,348,251	5,820,000	(3,070,297)	11,457,954	-
		14,198,916	54,229,167	518,181	68,946,264	54,339,985	-	14,606,279	(5,419,938)

Millbrook First Nation
Administration

Schedule 4 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Indigenous Services Canada	3,508,242	2,089,861
Mi'kmaq Employment & Training Secretariat	576,120	1,094,056
Canada Mortgage and Housing Corporation	32,073	70,969
Additional government funding	89,708	261
Taxation	908,914	872,512
Rental income	281,296	98,584
Interest income	43,618	39,324
Other revenue	178,961	134,423
	5,618,932	4,399,990
Expenses		
Amortization	789,187	791,665
Bad debts	43,696	282,433
Bank charges and interest	598,478	890,132
COVID-19	414,037	-
Chief and council	690,067	629,616
Economic	48,303	54,745
Elections	11,883	35,516
Insurance	87,361	137,247
Land compensation	1,899,496	5,606
Miscellaneous	23,430	784,817
Office supplies	217,178	133,094
Professional development	8,910	3,103
Professional fees	1,208,212	753,440
Property tax	357,909	328,192
Repairs and maintenance	256,353	125,047
Salaries and benefits	1,447,128	961,756
Security	122,325	158,940
Travel	12,723	5,994
Treaty credit	3,908,343	5,456,255
Utilities	170,411	129,801
	12,315,430	11,667,399
Deficit before other items	(6,696,498)	(7,267,409)
Other expense		
Valuation loss on investments <i>(Note 8)</i>	(562,691)	(4,251,027)
Transfers between programs		
Transfer from Gaming	5,560,171	7,839,562
Transfer from (to) Trust	355,093	(200,951)
Transfer from 1919 Land Claim	3,070,297	-
	8,985,561	7,638,611
Surplus (deficit)	1,726,372	(3,879,825)

Millbrook First Nation
Social Services
Schedule 5 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Indigenous Services Canada	4,716,308	4,023,805
Expenses		
Salaries and benefits	140,318	138,255
Social assistance	3,905,190	3,245,084
	4,045,508	3,383,339
Surplus	670,800	640,466

Millbrook First Nation
Education

Schedule 6 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Indigenous Services Canada	4,367,272	4,237,191
Expenses		
Early childhood education	98,243	199,488
Jordan's Principle	180,458	163,505
Miscellaneous	4,967	6,409
Post secondary tuition	1,621,046	1,367,959
Professional development	60	1,688
Professional fees	14,450	3,000
Provincial school fees	1,440,066	1,520,613
Salaries and benefits	851,105	896,815
Student expenses	437,835	494,641
Supplies	66,584	75,016
Transportation	144,058	133,686
	4,858,872	4,862,820
Deficit	(491,600)	(625,629)

**Millbrook First Nation
Health**

Schedule 7 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2021

	2021	2020
Revenue		
Indigenous Services Canada	1,449,373	1,119,013
Expenses		
Community events	62,950	81,642
Funeral	1,950	52,004
Jordan's Principle	-	37,914
Medical	607,932	714,404
Medical supplies and prescriptions	16,579	17,963
Office supplies	39,112	68,994
Outreach	497,872	639,134
Repairs and maintenance	251,825	225,054
Salaries and benefits	946,750	914,755
Supplies	989	459
Telephone	40,254	24,962
Training	1,073	1,862
Travel	14,335	22,709
Utilities	24,667	47,848
	2,506,288	2,849,704
Deficit	(1,056,915)	(1,730,691)

Millbrook First Nation
Operating and Maintenance
Schedule 8 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
<hr/>		
Revenue		
Indigenous Services Canada	157,721	157,281
<hr/>		
Expenses		
Band housing repairs and maintenance	202,571	444,501
Professional fees	40,730	40,704
Repairs and maintenance	635,319	809,146
Salaries and benefits	786,767	496,974
Security	7,606	352
Travel	2,317	1,279
Utilities	109,653	181,444
<hr/>		
	1,784,963	1,974,400
<hr/>		
Deficit	(1,627,242)	(1,817,119)
<hr/>		

**Millbrook First Nation
Housing**

Schedule 9 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2021

	2021	2020
Revenue		
Canada Mortgage and Housing Corporation	355,146	301,182
Rental income	734,059	699,980
Interest income	3,064	11,328
	1,092,269	1,012,490
Expenses		
Administration	19,741	15,000
Amortization	623,195	619,382
Bank charges and interest	234	323
Chief and council	2,700	3,600
Insurance	50,811	45,678
Interest on long-term debt	81,555	93,239
Management fees	15,000	15,000
Office rent	-	2,210
Professional fees	28,644	31,291
Repairs and maintenance	882,909	864,961
Utilities	1,276	1,107
	1,706,065	1,691,791
Other income (expense)		
Gain (loss) on disposal of capital assets	(38,100)	-
Deficit	(651,896)	(679,301)

Millbrook First Nation
Rental

Schedule 10 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Rental income	1,432,129	1,387,616
Other revenue	3,933	3,222
Taxation	260	-
	1,436,322	1,390,838
Expenses		
Advertising	616	287
Amortization	284,265	284,265
Bank charges and interest	43,521	2,649
Insurance	18,496	18,202
Interest on long-term debt	167,618	129,533
Management fees	74,088	71,926
Miscellaneous	2,136	1,145
Office supplies	(279)	779
Professional fees	72,128	26,328
Property tax	158,562	127,100
Rent	15,901	15,687
Repairs and maintenance	368,342	213,118
Salaries and benefits	44,084	39,674
Telephone	2,034	2,090
Utilities	173,614	134,140
	1,425,126	1,066,923
Surplus	11,196	323,915

Millbrook First Nation
First Nation Economic Development
Schedule 11 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Additional government funding	-	41,420
Retail	781,511	1,022,223
Rental income	2,310,420	2,582,225
Investment income	-	247,317
Earnings from investment in partnerships	(341,410)	10,098
Interest income	540,960	884,647
Other revenue	343,151	59,693
Taxation	47,371	-
	3,682,003	4,847,623
Cost of Sales		
Purchases	279,666	369,732
Expenses		
Administration	53,316	64,938
Advertising	24,889	20,588
Amortization	2,003,305	1,967,621
Bad debts	15,499	98,236
Bank charges and interest	21,633	16,697
Community events	-	18,104
Franchising royalty	29,861	52,248
General Dynamics	130,265	156,601
Insurance	117,092	78,517
Interest on long-term debt	772,552	915,619
Laundry and cleaning	12,593	19,537
Miscellaneous	70,375	13,295
Office rent	10,875	10,875
Office supplies	15,092	33,784
Power Center - Common area	49,509	46,884
Power Center - General operating	78,539	21,305
Professional fees	177,616	298,475
Property tax	16,410	15,656
Purchases	26,420	124,525
RCMP building	19,292	20,666
Rent	611,488	398,251
Repairs and maintenance	296,641	88,936
Salaries and benefits	416,387	539,849
Security	-	220
Supplies	1,078	3,438
Telephone	4,308	4,990
Travel	-	5,000
Utilities	59,051	71,417
	5,034,086	5,106,272
	5,313,752	5,476,004
Deficit before other items	(1,631,749)	(628,381)

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Millbrook First Nation
First Nation Economic Development
Schedule 11 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Deficit before other items <i>(Continued from previous page)</i>	(1,631,749)	(628,381)
Other income		
Gain on disposal of capital assets	-	19,273
Deficit	(1,631,749)	(609,108)

**Millbrook First Nation
Gaming**

Schedule 12 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Gaming		
Gaming revenues, net	6,098,382	8,714,681
Province of Nova Scotia Gaming Agreement	37,741	189,023
	6,136,123	8,903,704
Expenses		
Atlantic Lottery	408,680	816,000
Community events	143,753	231,158
Management fees	10,000	10,000
Professional fees	10,613	6,984
	573,046	1,064,142
Transfers between programs		
Transfer to Administration	(5,560,171)	(7,839,562)
Surplus (deficit)	2,906	-

Millbrook First Nation
Treaty Enterprises
Schedule 13 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Gaming	1,559,358	2,187,176
Additional government funding	832,797	(20,172)
Retail	736	2,437
Other revenue	136,617	1,226,312
	2,529,508	3,395,753
Cost of Sales		
Purchases	-	1,032,732
Expenses		
ATM fees	18,674	59,248
Advertising	1,808	8,052
Amortization	325,070	300,840
Bank charges and interest	57,104	83,414
Insurance	11,125	10,122
Office supplies	96,787	122,012
Professional fees	12,741	19,011
Rent	75,000	84,625
Repairs and maintenance	102,572	157,097
Salaries and benefits	2,073,308	2,668,044
Security	66,276	108,963
Telephone	22,862	25,775
Travel	5,305	11,698
Utilities	63,621	104,518
	2,932,253	3,763,419
Deficit before other items	(402,745)	(1,400,398)
Other income		
Gain on disposal of capital assets	(15,987)	500,674
Deficit	(418,732)	(899,724)

**Millbrook First Nation
Fisheries**

Schedule 14 - Consolidated Schedule of Revenue and Expenses

For the year ended March 31, 2021

	2021	2020
Revenue		
Fisheries		
Lobster	3,148,639	3,852,185
Crab	2,940,348	4,033,625
Tuna	76,012	80,272
Swordfish	28,471	41,945
Government funding	1,716,213	90,000
Other revenue	3,265	15,235
Reversal of Government funding	-	(174,166)
	7,912,948	7,939,096
Expenses		
Amortization	212,932	293,550
Bank charges and interest	4,030	9,040
Insurance	74,609	83,452
Interest on long-term debt	35,903	39,349
Professional fees	18,173	38,170
Rent	-	15,000
Repairs and maintenance	21,723	81,256
Salaries and benefits	3,566,945	4,309,118
Telephone	7,139	8,878
Transportation	445	-
Travel	-	729
Utilities	1,499	3,148
Vessel operating costs	661,518	527,354
	4,604,916	5,409,044
Surplus before other items	3,308,032	2,530,052
Other income expense		
Loss due to alleged fraud <i>(Note 26)</i>	-	(2,135,172)
Gain (loss) on disposal of capital assets	481,000	500
	3,789,032	395,380

**Millbrook First Nation
Tobacco**

Schedule 15 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Retail	8,530,561	8,402,944
Interest income	586,270	896,759
	9,116,831	9,299,703
Expenses		
Purchases	6,101,870	6,034,964
Expenses		
Amortization	1,910	2,388
Bank charges and interest	8,162	10,122
Miscellaneous	741	4,670
Office supplies	13,860	899
Professional fees	15,671	19,490
Rent	12,000	12,000
Repairs and maintenance	8,959	4,359
Salaries and benefits	95,377	84,072
Security	23,740	26,127
Sport and activity funds	170,643	302,972
Telephone	833	1,230
Travel	-	407
	351,896	468,736
Surplus	2,663,065	2,796,003

**Millbrook First Nation
Trust Fund**

Schedule 16 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue	518,181	464,744
Surplus before transfers	518,181	464,744
Transfers between programs		
Transfer (from) to Administration	(355,093)	200,951
Surplus	163,088	665,695

Millbrook First Nation
1919 Land Claim Trust
Schedule 17 - Consolidated Schedule of Revenue and Expenses
For the year ended March 31, 2021

	2021	2020
Revenue		
Land claim compensation (Note 23)	20,348,251	-
Expenses		
Land claim distribution (Note 23)	5,820,000	-
Surplus (deficit) before transfers	14,528,251	-
Transfers between programs		
Transfer to Administration	(3,070,297)	-
Surplus	11,457,954	-